

## **Accounting for the Growth of MNC-based Trade using a Structural Model of U.S. MNCs<sup>†</sup>**

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### **Abstract**

U.S. foreign trade has grown much more rapidly than GDP in recent decades. But there is no consensus as to why. More than half of U.S. foreign merchandise trade consists of arms-length and intra-firm trade by multinational corporations (MNCs). But prior empirical work on the growth of trade has not focused on the role of MNCs. To better understand the growth of trade, it is important to understand the reasons for the rapid growth in MNC-based trade.

This paper uses confidential BEA data on the activities of U.S. MNCs to shed light on this issue. Specifically, we estimate a simple structural model of the production and trade decisions of U.S. MNCs with affiliates in Canada, the largest trading partner of the U.S., using data from 1983-96. We then use the model as a framework to decompose the growth in intra-firm and arms-length trade flows into components due to tariff reductions, changes in technology, changes in wages, and other factors.

We find that tariff reductions can account for a substantial part of the increase in arms-length MNC-based trade between the U.S. and Canada. The higher growth in arms-length exports from the U.S. to Canada versus arms-length imports is attributed to an increase in relative wages facing MNC affiliates in Canada as compared to the parents in the U.S.

On the other hand, our model attributes most of the growth of intra-firm trade to “technical change,” defined as shifts in the share parameters for intra-firm intermediate inputs in firms’ production functions, with tariff reductions playing only a secondary role. Simple descriptive statistics provide face validity for this result, since intra-firm trade grew rapidly even in industries where tariffs were negligible to begin with. There is essentially no correlation between the growth of intra-firm trade in an industry and the tariff plus transport cost reduction in that industry.

Our model is silent on the ultimate source of the technical change that led to increased intra-firm trade. But in further analysis we find that growth of intra-firm trade is highly correlated with improvements in the inventory-to-sales (I/S) ratio at the industry/firm level. It was precisely at the start of our sample period (i.e., about 1984) when many U.S. MNCs began attempting to adopt advanced logistics management practices, especially the just-in-time (JIT) production system. So we take improvement in the I/S ratio as a measure of success in adopting JIT. We argue that intra-firm trade increased because advances in logistics management, like JIT, have made the fragmentation of production across locations less costly, and reduced the inventory carrying cost associated with any given level of trade in intermediates. This is consistent with studies in the operations research literature (see Lee et al (1993), Arntzen et al (1995)), which find that inventory carrying costs are a more important component of the cost of intra-firm trade than are tariffs.

JEL Codes: F230 (Multinational Firms; International Business); F150 (Economic Integration); F100 (International Trade).

## I. Introduction

In recent decades, trade has grown much more rapidly than GDP. Indeed, between 1982 and 1994, the growth of U.S. foreign trade (exports plus imports) averaged more than 5% per year in real terms, while real GDP grew only 3% per year. Although the rapid growth of trade has been widely documented, there is no consensus on its source (see Bergoeing and Kehoe (2001) and Yi (2000) for recent discussions of this issue).

In order to understand the sources of the growth in trade, it is important to understand the behavior of multinational corporations (MNCs). According to Rugman (1988), over half of world trade involves MNCs. Such *MNC-based trade* includes two components: *arms-length trade*, which are shipments between a division of an MNC and unaffiliated buyers/suppliers in other countries, and *intra-firm trade*, which are internal shipments between divisions of an MNC. Between 1982 and 1994, the total trade of U.S. based MNCs grew an average of 4.5% per year. And the *intra-firm* component grew more rapidly than the *arms-length* component.<sup>1</sup> Indeed, between 1982 and 1994, intra-firm trade increased from 35.5% to 45% of the total merchandise trade of US-based MNCs. What explains the rapid growth in MNC-based trade in general, and the even faster growth of intra-firm trade between divisions of MNCs in particular?

In this paper, we analyze the sources of the growth in trade activity by U.S. MNCs with affiliates in Canada, the largest trading partner of the U.S.. We estimate a structural model of the MNCs' production and trade decisions, using a confidential disaggregated panel data set from the Bureau of Economic Analysis (BEA) on more than 500 U.S. MNCs and their Canadian affiliates from 1983-1996. We then use the model as a framework to decompose changes in intra-firm and arms-length trade flows into components due to changes in tariffs, changes in technology, changes in wages, and other factors (i.e., changes in prices, exchange rates, etc.).

There were significant bilateral tariff reductions between the U.S. and Canada during our sample period, arising both from the GATT/WTO and the Canada-U.S. Free Trade Agreement (FTA) in 1989, as is shown in Figure 1. This figure makes clear that tariff reductions were gradual, and not concentrated in the immediate aftermath of the FTA. As we will see, there was also substantial variation across industries in the extent of tariff reductions. Thus, the U.S.-Canada context provides an excellent opportunity to examine the contribution of trade liberalization to the observed increases in MNC based trade.<sup>2</sup>

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<sup>1</sup> For US MNCs, these trade flows grew an average of 3.4% and 6.3% per year, respectively. We do not include in these statistics trade to and from U.S. affiliates of foreign MNCs. All our aggregate statistics on the growth of merchandise trade are derived from figures presented in Zeile (1997).

<sup>2</sup> As Treffer (2001) points out, most trade liberalizations are accompanied by packages of economic reforms, making the pure effect of tariffs difficult to isolate. A notable example is NAFTA, which included removal of restrictions on

Using the same BEA firm level data we examine in this study, Feinberg and Keane (2005) find that tariff reductions had no significant effect on MNC based trade on the extensive margin. That is, tariff reductions did not cause MNCs to commence arms-length or intra-firm trade, or to establish new affiliates that engaged in such trade. Rather, the growth in MNC-based trade over the 1983-1996 period was almost entirely on the intensive margin, among the subset of firms already engaged in such activities.

Thus, in this paper we develop and estimate a structural model of the marginal production decisions of U.S. MNCs and their Canadian affiliates, conditioning on the MNCs' decision to have an affiliate in Canada, and their decisions regarding whether to engage in intra-firm and arms-length trade. We estimate the first model of MNC behavior that incorporates all the production and trade decisions of MNCs (in a two country setting): capital, labor and materials input in each country, output in each country, the volume of intra-firm flows, and the volume of arms-length imports and exports.<sup>3</sup>

Our main findings are as follows: First, we find that tariff reductions can explain a substantial fraction of the increase in *arms-length* MNC-based trade between the U.S. and Canada. The model attributes the fact that arms-length exports from the U.S. to Canada increased much more arms-length imports to an increase in relative wages facing MNC affiliates in Canada as compared to the parents in the U.S.

Second, our model implies that tariffs can only explain a small portion of the increase in *intra-firm* MNC-based trade between the U.S. and Canada. Our estimates imply that “technical change” (i.e., shifts in intermediate input share parameters), accounts for most of the increase.<sup>4</sup> To explore the source of the technical change, we regress the intermediate input share parameters on a wide range of firm/industry characteristics. We find that growth in intra-firm trade is highly correlated with improvements in the inventory-to-sales ratio. We take this as evidence that advances in logistics management, such as the just-in-time production system, have reduced the inventory carrying cost associated with any given level of intra-firm trade in intermediates.

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foreign direct investment (FDI) in Mexico. To a great extent, the U.S.-Canada FTA did not combine tariff reductions with other major policy changes, making it, according to Trefler, an “unusually clean trade policy exercise.”

<sup>3</sup> Prior structural modeling of MNCs by Cummins (1998), Ihrig (2000) and Das, Roberts and Tybout (2001) has examined investment, repatriation or export decisions in isolation, and has not considered the production and trade aspects of MNC behavior. Cummins (1995) models marginal investment decisions of U.S. parents with affiliates in Canada. He allows for capital adjustment costs that are interrelated across the parent and affiliate. Ihrig (2000) models MNC decisions about repatriation of profits, which we abstract from (i.e., we assume all profits are repatriated each year). Soboleva (2000) models MNC decisions to locate foreign production facilities across a portfolio of potential host countries, and also models production in each location. But she does not examine intra-firm trade or bilateral arms-length trade.

<sup>4</sup> In a sense, our effort is analogous to the growth accounting literature (Solow, 1957). We obtain “technological change” as a residual not accounted for by other factors, and we do not structurally model its ultimate source.

The remainder of this paper is organized as follows: We discuss some descriptive features of the BEA data and the implications for modeling MNC behavior in section II. The model and estimation techniques are discussed in sections III-IV. The construction of our dataset is described in section V. We describe our estimation results in section VI. In section VII we use simulations of our model to quantify the impact of tariffs and other factors on MNC-based trade. In Section VIII we study the sources of technical change in our model. Section IX concludes.

## **II. A First Look at the BEA Firm Level Data in Light of Theories of the MNC**

Before we settle on a model of MNC behavior to estimate, we examine the BEA data at a descriptive level, to see which, if any, of the extant theoretical models of MNCs might be able to fit their observed behavior. One contribution of our work is simply to use the confidential firm level BEA data to provide a description of the production and trade arrangements of U.S. MNCs and their foreign affiliates. Few such detailed descriptions of the data at the firm level have previously been available, presumably because of the restrictions on access to the data.<sup>5</sup>

Markusen and Maskus (1999a, b) provide an excellent discussion of the existing theories of the MNC. As they note, these theories can be divided into those that generate vertical vs. horizontal MNCs. Classic examples of these two types of models are Helpman (1984) and Markusen (1984), respectively. Vertical MNCs fragment the production process across countries to take advantage of factor price differentials, e.g., by locating unskilled-labor intensive parts of the process in low wage countries. Horizontal MNCs basically replicate the entire production process in multiple countries, thus avoiding tariff and transport costs.

The MNC forms we observe in the BEA data do not, for the most part, fall into the neat vertical/horizontal taxonomy that exists in the theories. Models of horizontal MNCs rule out substantial intra-firm flows of intermediates essentially by definition.<sup>6</sup> But inspection of the BEA firm level data on US. MNC parents and their Canadian affiliates suggests that vertical specialization – the fragmentation of production processes into parts that are performed in different countries - is indeed pervasive. We find that the value of intermediates shipped from U.S. parents to their Canadian affiliates is, on average, more than one-third of affiliate total sales.

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<sup>5</sup> Hanson, Mataloni and Slaughter (2002) also provide a useful description of the BEA data, but they mostly focus on data at the industry/country level, while we focus on manufacturing production arrangements at the firm level.

<sup>6</sup> Obviously, simple horizontal models also fail to generate arms-length sales of final goods (either by the parent to the host country or by the affiliate back to the home country), since FDI is used to avoid such trade in these models. But Brander (1981) showed how horizontal models can be modified to generate bilateral arms length trade in similar goods by assuming the final goods produced by the parent and affiliate are differentiated. Recently, Baldwin and Ottaviano (2001) have extended Brander's model to also generate intra-industry FDI. We note that Rugman (1985) has quantified the importance of bilateral intra-industry trade and FDI at the aggregate industry/country level.

And the value of intermediates shipped by affiliates to parents is, on average, 39% of affiliate total sales. Only about 12% of the firms in the BEA data are pure “horizontal” MNCs, in the sense of having negligible intra-firm flows of intermediates.

But standard vertical MNC models do not describe the data either. The classic models of Helpman (1984, 1985) and Helpman and Krugman (1985) do generate intra-firm trade in intermediates, but it goes in only one direction. For instance, in Helpman and Krugman, MNCs produce a differentiated product in three stages that require descending levels of capital intensity: headquarters services, production of intermediates and production of final goods. Suppose the factor prices are such that headquarters services and intermediate goods production are located in the home country and final assembly is done by the foreign affiliate. This leads to a one-way flow of intermediates from parent to affiliate.<sup>7</sup> But a striking aspect of the BEA data is the number of cases in which intra-firm flows actually go in both directions - 69% of observations.<sup>8</sup> In fact, if we define vertical MNCs only as those that exhibit a one-way flow in intermediates, only 19% of the firms in the BEA data are purely vertical. To our knowledge, prior empirical work has not documented the great extent of intra-firm flows in intermediates, and the fact that less than a third of U.S. MNCs fall into the neat vertical vs. horizontal dichotomy.<sup>9</sup>

Furthermore, this prevalence of bilateral intra-firm flows of intermediates is not a special feature of U.S.-Canada trade. While U.S. MNC affiliates in Canada sample tend to be more vertically specialized than affiliates in other countries, we find broadly similar patterns worldwide. For example, among all foreign manufacturing affiliates, nearly 34% have some two-way trade with their U.S. parents.<sup>10</sup> Nor is the prevalence of bilateral intra-firm trade in U.S.-Canada context limited to a small number of industries. While intra-firm flows are large in the

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<sup>7</sup> Note that, in this example, all final goods are produced by the affiliate, which it sells in both the host and home countries. In the BEA data on U.S. MNCs and Canadian affiliates, it is always the case that both the parent and affiliate have final sales. As Helpman (1985) notes, vertical models can generate final sales by both parent and affiliate if one adds a distribution/marketing stage that must be tied to the point of sale. Alternatively, one could simply assume that intermediates can be sold as final goods to third parties (which is what we assume in our model).

<sup>8</sup> It is also common for arms length flows to go in both directions - 39% of cases in the U.S.-Canada sample. Nearly one third of the MNCs we examine have bilateral intra-firm flows and bilateral arms-length flows simultaneously.

<sup>9</sup> Helpman and Krugman noted that failure to generate bilateral intra-firm flows of intermediates was a problem for their model. But they also noted that in aggregate data, intermediates and final goods often share the same industry code, so their model would appear to generate two-way intra-industry trade. At the firm level, however, this does not resolve the problem.

<sup>10</sup> Much recent empirical work on MNCs has focused on whether the vertical or horizontal model is supported by the data. Authors who have studied FDI at the industry/country level generally conclude that horizontal MNCs are the dominant form, because most FDI occurs amongst high-income developed countries, and this is hard to rationalize as vertical specialization based on endowment differences (see Markusen and Maskus (1999a, b) and Brainard (1993, 1997)). But Davis and Weinstein (2001) argue that endowment and factor price differences are substantial even within wealthy OECD countries. On the other hand, Hanson, Mataloni and Slaughter (2002) argue that the BEA data on U.S. affiliates abroad provides strong evidence that vertical fragmentation is important and growing.

automotive industry, there is also significant bilateral intra-firm trade in many other industries such as computers, aerospace, chemicals and pulp and paper goods.

An obvious way to generate bilateral intra-firm trade in intermediates in a vertical model is to fragment the production process into additional stages. Dixit and Grossman (1982) and Deardorff (1998) discuss this possibility. Absent a strictly descending or ascending ordering of stages by factor intensity, this creates the possibility for bilateral flows of intermediates. Unfortunately, the BEA data does not contain information on stage of processing of intermediates (nor, for that matter, does it break down other inputs like labor by stage of processing). Thus, estimation of an explicit multi-stage production process appears impossible. As a consequence, there is no “off-the-shelf” model of MNC behavior that we can estimate structurally that would fit the BEA data at the firm level.

Thus, a key challenge we face is how to specify a model that generates bilateral intra-firm trade, yet that is estimable given available data. We chose to do this in the most direct possible way. We simply assume a production process in which the final good produced by the parent may be required as an intermediate input in the affiliate’s production process, and, simultaneously, the final good produced by the affiliate may be required as an intermediate input in the parent’s production process.<sup>11</sup> We describe our model in detail in the next section.

### **III. The Model**

#### **III.1. Overview**

This subsection provides a non-mathematical overview of our model. At the outset, we stress that we model only the marginal production and trade decisions of the MNC, conditioning on its decision to place an affiliate in Canada, and its decisions regarding whether to import, export and have intra-firm flows of intermediates. We do not view this as a serious limitation, because results in Feinberg and Keane (2005) indicate that essentially all the changes in MNC-based trade over the 1983-1996 period occurred on the intensive and not the extensive margin. Loosely speaking, the MNCs engaged in exporting, importing and trading intra-firm at the start of our sample period were the same ones engaged in these activities at the end. Hence, a model of MNCs marginal decisions is what is most important for understanding changes in trade flows.

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<sup>11</sup> As an example of this type of process, consider the petroleum industry. Finished products from a petroleum refinery include fuel oil, lubricants and Naphtha. In turn, these products are also used as intermediates in oil drilling. Consider Mobil’s off shore drilling operation in the Hibernia field off Newfoundland. Since Mobil had little refining capacity in Canada, the crude was primarily shipped to Mobile refineries in Texas and Louisiana. Lubricants and fuel oil were then shipped back to Hibernia as inputs to run the rig. Fuel oil requirements are substantial in off shore oil drilling, since all power must be generated at the rig.

There are four types of trade flows that an MNC may potentially choose to utilize in our model: arms-length imports and exports, and intra-firm trade in intermediates from parent to affiliate and vice versa. Thus, there are  $2^4 = 16$  possible MNC configurations.<sup>12</sup> While we condition on the MNC configuration, we do not wish to assume that a firm's configuration is exogenous. This could lead to bias in estimates of our structural model if the MNC configuration is influenced by firm specific unobservables. To deal with this problem, we estimate our structural model fully simultaneously with the reduced form decision rules for the utilization of each flow presented in Feinberg and Keane (2005).

A key data problem that influences the set up of our model is that the BEA data do not allow us to separate quantities of production from prices. This problem is certainly not specific to our application. In fact, it is common to most production function estimation. It has been typical in the literature on production function estimation to simply use industry level price indices to deflate nominal sales revenue data in order to construct real output. But Griliches and Mairesse (1995) and Klette and Griliches (1996) have pointed out that this procedure is only valid in perfectly competitive industries, so that price is exogenous to the firms. This condition is obviously violated for MNCs, since they have market power. This problem has received a great deal of attention recently in the IO literature (see, e.g., Katayama, Lu and Tybout (2003) and Levinsohn and Melitz (2002)).

The only general solution to the problem of endogenous output prices is to estimate the production function jointly with an assumed demand system. But in our case the problem is further exacerbated by the fact that, while the BEA data reports nominal values of intra-firm flows, imports and exports – the prices and quantities for these flows cannot be observed separately. Nor can we separate price and quantity for capital and materials inputs, or for intermediate inputs shipped intra-firm. Furthermore, the price of such intermediate inputs is endogenous, since it depends on the MNC's other input and trade decisions.

The only general solution to the problems created by the inability to observe prices and quantities of outputs or intermediate inputs separately is to assume: 1) constant returns to scale (CRTS) Cobb-Douglas production functions for both the parent and affiliate, and 2) that both parent and affiliate face isoelastic demand in the market for final goods. These two assumptions enable us to identify the price elasticities of demand faced by parents and affiliates using only

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<sup>12</sup> These decisions should be based on expected present values of profits under each possible MNC configuration. Thus, estimation of a complete structural model would require nested solution of a discrete/continuous stochastic dynamic programming problem with 16 discrete alternatives each period. It is well beyond available computational capacity to implement such a model, especially given that we are required to conduct our analysis on site at the BEA. In fact, the current state of the art in this literature is dynamic modeling of the export decision alone, as in Das, Roberts and Tybout (2001) or Bernard and Jensen (2001).



information on revenues and costs (i.e., by exploiting Lerner type conditions). Then, given the elasticities of demand, we can pin down the Cobb-Douglas share parameters using only information on factor shares of revenues (appropriately modified to account for market power).

The solutions proposed by Katayama, Lu and Tybout (2003) and Levinsohn and Melitz (2002) allow estimation of more general production functions, but these solutions assume that real input quantities are observed. In our case, generalizations of Cobb-Douglas seem infeasible, because we do not observe input price variation that identifies substitution elasticities. However, we will argue below (in section VII) that relaxing the unit elasticity of substitution assumption inherent in the Cobb-Douglas would be unlikely to alter our main results.

The CRTS assumption may seem objectionable, since theories of the MNC stress multi-plant economies of scale as a key reason for multinational organization. These economies of scale typically arise from “intangible” firm level fixed inputs, that serve as joint inputs for MNC operations in all countries. When we take the MNC structure as given and estimate a model of the MNC’s marginal decisions, we are implicitly assuming that there exists a firm level fixed cost of obtaining the intangible input (which we cannot directly measure since the BEA data contain no information on such intangible inputs),<sup>13</sup> and that this fixed cost does not affect marginal production decisions (so we can ignore it in setting up our model). It is important to note, however, that existence of increasing returns to scale for the MNC as a whole arising from intangible fixed inputs is perfectly compatible with CRTS in the *tangible* inputs of both the parent and affiliate.

Given this background we now lay out the main assumptions of our model as follows:

- 1) The parent and affiliate each produce a different good.
- 2) The good produced by the affiliate may serve a dual purpose: it can be sold as a final good to third parties (in Canada or the U.S.), or it may be used as an intermediate input by the parent. We make a symmetric assumption for the good produced by the parent.
- 3) Both the parent and affiliate have market power in final goods markets. They each produce a variety of a differentiated product. These products are non-rival (i.e., not substitutes).
- 4) The parent and affiliate both produce output using a CRTS Cobb-Douglas production function that takes labor, capital and materials as inputs. In addition, intermediates produced by the affiliate may be a required input in the parent’s production process, and intermediates produced by the parent may be a required input in the affiliate’s production process.

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<sup>13</sup> For instance we could assume that firms have market power by virtue of a fixed investment they have made in establishing brand names or inventing a proprietary production process, and that licensing out of foreign operations would potentially dissipate brand equity or risk revelation of proprietary knowledge.

5) The affiliate and the parent both face iso-elastic demand functions in both the U.S. and Canadian final goods markets.

6) The parent and affiliate both face labor force adjustment costs.

7) The MNC maximizes the expected present value of profits in U.S. dollars, converting Canadian earnings to U.S. dollars using the nominal exchange rate.

8) The expected rate of profit is equalized across firms.

9) Parameters of technology and of demand are allowed to be heterogeneous both across firms and within firms over time. We will also allow for time trends in these parameters to capture “technical change” and shifts in demand (We discuss our stochastic specification in section III.4).

Assumption 1 enables us to generate bilateral arms-length trade in finished goods, which is a pervasive feature of the data. The part of assumption 3 that the goods produced by the parent and affiliate are not substitutable (e.g., U.S. demand facing the parent does not depend on imports from the affiliate) is necessary in order to identify the demand elasticities given only information on revenues and costs, as will become apparent below.

Assumption 2 is motivated by the fact that the data on intra-firm intermediate flows are not broken down by stage of processing, and the fact that the data do not contain information on the composition of output. Thus, it is not feasible to estimate multi-stage or multi-output production functions. The assumption that the affiliate produces a single good that can either be sold as a final good or used as an intermediate by the parent (and the symmetric assumption for the parent) enables our model to generate the pattern (often observed in the data) that affiliates sell intermediates to the parent, and simultaneously sell final goods to third parties in both the U.S. and Canada (and vice-versa for parents).

Assumption 6 is motivated by the fact that the labor input is the only real quantity we observe directly. Thus, it makes sense to put adjustment costs on labor rather than capital. The main role of adjustment costs is to help explain short-run persistence in firm behavior, and we do not think our main results regarding long-run tariff effects are sensitive to this assumption.

Assumption 8 is motivated by the fact that the capital stock data is rather imprecise (i.e., PPE at historical cost). This is of course a very general problem not limited to the BEA data. As we discuss below, the assumption of an equalized (expected) profit rate across firms – which can be rationalized on the basis of capital market equilibrium with mobile capital (and ignoring risk adjustments) - will enable us to dispense with the capital stock data entirely and to construct payments to capital as a residual using the other available cost and revenue data.

### III.2. Basic Structure of the Model

We present our model graphically in Figure 3. This illustrates the most general case, in which a single MNC exhibits all four of the potential trade flows (arms-length imports and exports and bilateral intra-firm trade). Instances where an MNC has only a subset of these four flows are special cases.  $Q_d$  and  $Q_f$  denote total output of the parent and affiliate, respectively.  $N_d$  denotes the part of affiliate output shipped to the parent for use as intermediate. Similarly,  $N_f$  denotes intermediates transferred from the parent to the affiliate.  $I$  (imports) denotes the quantity of goods sold arms-length by the Canadian affiliate to consumers in the U.S., and  $E$  (exports) denotes arms-length exports from the U.S. parent to consumers in Canada. Thus,  $S_d \equiv (Q_d - N_f - E)$  is the quantity of its output the parent sells in the U.S., and  $S_f \equiv (Q_f - N_d - I)$  is the quantity of its output the affiliate sells in Canada.

Finally, the  $P$  denote prices, with the superscript  $j=1,2$  denoting the good (i.e., that produced by the parent or the affiliate) and the subscript  $c=d,f$  denoting the point of sale. Since we do not observe prices and quantities separately in the data, we will work with the six MNC firm-level trade and domestic sales flows, which are  $P_d^2 I, P_f^1 E, P_d^1 N_f, P_f^2 N_d, P_d^1 S_d$ , and  $P_f^2 S_f$ .

The MNC's domestic and Canadian production functions are Cobb-Douglas, given by:

$$(1) \quad Q_d = H_d K_d^{\alpha_{Kd}} L_d^{\alpha_{Ld}} N_d^{\alpha_{Nd}} M_d^{\alpha_{Md}}$$

$$(2) \quad Q_f = H_f K_f^{\alpha_{Kf}} L_f^{\alpha_{Lf}} N_f^{\alpha_{Nf}} M_f^{\alpha_{Mf}}$$

Note that there are four factor inputs: capital ( $K$ ), labor ( $L$ ), intermediate goods ( $N$ ) and materials ( $M$ ). We assume that the share parameters  $\alpha$  sum to one for both the parent and affiliate (CRTS). We allow the constants  $H_d$  and  $H_f$  to follow time trends in order to capture TFP growth.<sup>14</sup>

<sup>14</sup> Interestingly, estimation of an aggregate MNC production technology can lead to misleading conclusions regarding returns to scale. To see this, note that the production function (1) can be expressed directly in terms of capital, labor and materials inputs of the parent and affiliate, by substituting out for  $N_d$ . If the decision rules for intermediates are  $N_d = \lambda_{Nd} Q_f$  and  $N_f = \lambda_{Nf} Q_d$  (where, obviously, optimal  $\lambda_{Nd}$  and  $\lambda_{Nf}$  depend on prices), then:

$$Q_d = H_d K_d^{\alpha_{Kd}} L_d^{\alpha_{Ld}} M_d^{\alpha_{Md}} \left( \lambda_{Nd} H_f K_f^{\alpha_{Kf}} L_f^{\alpha_{Lf}} M_f^{\alpha_{Mf}} N_f^{\alpha_{Nf}} \right)^{\alpha_{Nd}}.$$

Substituting for  $N_f$  and solving for  $Q_d$  we can express (1) as:

$$Q_d = \left\{ \left[ H_d H_f^{\alpha_{Nd}} \lambda_{Nd}^{\alpha_{Nd}} \lambda_{Nf}^{\alpha_{Nd} \alpha_{Nf}} \right] \left( K_d^{\alpha_{Kd}} L_d^{\alpha_{Ld}} M_d^{\alpha_{Md}} \right) \left( K_f^{\alpha_{Kf}} L_f^{\alpha_{Lf}} M_f^{\alpha_{Mf}} \right)^{\alpha_{Nd}} \right\}^{\frac{1}{1 - \alpha_{Nf} \alpha_{Nd}}}$$

Note that  $\lambda_{Nd}$  and  $\lambda_{Nf}$  are combined with the TFP terms  $H_d$  and  $H_f$ . Thus, the “aggregate” technology for the MNC as a whole exhibits CRTS only if  $\lambda_{Nd}$  and  $\lambda_{Nf}$  are fixed as capital, labor and material inputs vary. However, the aggregate technology may exhibit increasing or decreasing RTS if  $\lambda_{Nd}$  and/or  $\lambda_{Nf}$  vary along with capital, labor and materials inputs as input prices, output prices and/or tariffs vary. We would expect tariff reductions to both lead to

For the domestically produced good (good 1), the MNC faces the following iso-elastic demand functions in the U.S. and Canada:

$$(3) \quad P_d^1 = P_{0d}^1 S_d^{-g_1} \quad P_f^1 = P_{0f}^1 E^{-g_1} \quad 0 < g_1 < 1$$

Similarly, for the good produced in Canada (good 2), the MNC faces the demand functions:

$$(4) \quad P_f^2 = P_{0f}^2 S_f^{-g_2} \quad P_d^2 = P_{0d}^2 I^{-g_2} \quad 0 < g_2 < 1$$

Recall that  $S_d$  denotes the quantity of the U.S. produced good sold in the U.S., and  $S_f$  denotes the quantity of affiliate sales in Canada. The  $g_1$  and  $g_2$  are the (negative) inverses of the price elasticities of demand for the domestic and foreign produced good, respectively.

Notice that the price elasticity of demand is a property of the good, and not the country. For instance, the price elasticity of demand for the U.S. produced good is  $-1/g_1$  in both the U.S. and Canadian markets. But the demand function intercepts,  $P_{0d}^1$  and  $P_{0f}^1$ , differ.<sup>15</sup> We also assume the two goods are not substitutable. These assumptions are critical in order to identify the demand elasticities using only information on nominal quantities. Given CRTS Cobb-Douglas, when we sum the FOCs for all inputs we get two equations in the two unknowns  $g_1$  and  $g_2$ . Complicating the demand functions by letting the demand elasticity for a good differ by country, or by letting demand for good 1 depend on price of good 2, would leave us with two equations in more than two unknowns, and the demand function parameters would no longer be identified.

Next, we assume the MNC faces labor force adjustment costs. It is often assumed such costs are quadratic, e.g.:  $AC_{dt} = \delta_d [L_{dt} - L_{d,t-1}]^2$ , where  $\delta_d > 0$ . However, we found that a generalization of this function led to a substantial improvement in fit and could accommodate many reasonable adjustment cost processes<sup>16</sup>:

$$(5) \quad AC_{dt} = \delta_d \left( (L_{dt} - L_{d,t-1})^2 \right)^\mu / L_{d,t-1}^\Delta \quad \text{where } \delta_d > 0, \mu > 0, \Delta \geq 0.$$

A similar adjustment cost function is specified for the affiliate, which will be allowed to have a different  $\delta$  parameter ( $\delta_f$ ). The curvature parameters  $\mu$  and  $\Delta$  are assumed to be common.

increases in the size of MNCs (increases in K, L, M inputs) and to increases in the  $\lambda$ . Thus, it may appear that MNCs have increasing RTS if an aggregate production function rather than separate parent and affiliate production functions are estimated, and if intra-firm flows of intermediates are ignored. Another problem arises if one adopts a standard approach of estimating the  $\ln(Q_d)$  equation. Then, the stochastic terms will subsume changes in the  $\lambda_{Nd}$  and  $\lambda_{Nf}$  terms. Since these depend on input prices, input prices will not be valid instruments for the input quantities.

<sup>15</sup> With the isoelastic functional form, gross revenue from exports is  $P_d^2 E = P_{0d}^2 E^{(1-g_1)}$ . Since  $0 < g_1 < 1$ , as  $E$  goes to zero, revenue goes to zero, despite the fact that  $P_d^2$  approaches infinity. Thus, the model can rationalize a decision not to export, although we do not model this decision structurally. The same is true with imports.

<sup>16</sup> For example, setting  $\mu = 1$  and  $\Delta = 0$  produces  $\delta_d [L_{dt} - L_{d,t-1}]^2$ . Similarly,  $\mu = \frac{1}{2}$  and  $\Delta = 1$  gives

$$\delta_d \left| (L_{dt} - L_{d,t-1}) / L_{d,t-1} \right|.$$

We can write the MNC's period specific profits (suppressing the time subscripts) as:

$$(6) \quad \begin{aligned} \Pi = & P_d^1(Q_d - N_f - E) - P_d^1 N_f(T_f + C_f) + P_f^1 E(I - T_f - C_f) \\ & + P_f^2(Q_f - N_d - I) - P_f^2 N_d(T_d + C_d) + P_d^2 I(I - T_d - C_d) \\ & - w_d L_d - w_f L_f - \phi_d M_d - \phi_f M_f - \gamma_d K_d - \gamma_f K_f - AC_d(L_d, L_d^{(-1)}) - AC_f(L_f, L_f^{(-1)}) \end{aligned}$$

Here,  $T_f$  and  $C_f$  are the *ad valorem* Canadian tariff and transportation costs the MNC faces when shipping products from the U.S. to Canada (and similarly for  $T_d$  and  $C_d$ ). Transportation costs are measured *ad valorem* because industry specific transport cost measures are only available in that form. Such an assumption is quite common in the trade literature (see e.g., Head and Reis (2003), Hanson, Mataloni and Slughetr (2002)).<sup>17</sup>

The exchange rate enters (6) implicitly because Canadian affiliate costs and revenues are converted into U.S. dollars using the nominal exchange rate. Thus, the MNC cares about U.S. dollar profits (and hence U.S. dollar output and input prices).  $w_d$  and  $w_f$  are the domestic and foreign real wage rates respectively, and  $\phi_d$  and  $\phi_f$  are the domestic and foreign materials prices.  $\gamma$  is the price of capital, which we assume is equal for the parent and the affiliate ( $\gamma_d = \gamma_f$ ).

The MNC's problem is to maximize the expected present value of profits in real U.S. dollars  $E \sum_{\tau=1}^{\infty} \beta^{\tau} \Pi_{t+\tau}$  by choice of eight control variables  $\{L_{dt}, M_{dt}, K_{dt}, N_{dt}, L_{ft}, M_{ft}, K_{ft}, N_{ft}\}$ . The solution to this problem will generate shadow prices on intermediates shipped from the parent to affiliate and vice-versa, as we will see when we examine the FOCs in section III.3. These shadow prices are distinct from the "transfer" price that the MNC attaches to goods shipped intra-firm for tariff and tax reporting purposes.

In Figure 3 and in our equation for  $\Pi$  we have assumed that the "transfer price" on  $N_d$ , the intermediate good shipped from the Canadian affiliate to the parent, is equal to  $P_f^2$ , the price on the same good if sold to final customers in Canada (and vice versa for  $N_f$ ).<sup>18</sup> We do this because IRS code section 482 and the Canadian Income Tax Code section 69 impose an "arms-length" standard on transfer prices, meaning they should be set in the same way as prices charged to unaffiliated buyers.

Thus, we assume MNCs follow this legal standard, and ignore issues of "transfer price manipulation." The corporate tax structures of the U.S. and Canada do create incentives to manipulate transfer prices to shift profits to Canada, since corporate tax rates are lower in

<sup>17</sup> Given that a large component of transportation cost is insurance, along with the fact that higher value items tend to be shipped using more expensive means, the *ad valorem* specification does not seem completely unreasonable.

<sup>18</sup> Suppose we had assumed that the price on  $N_d$ , the intermediate good shipped from the affiliate to the parent, was  $P_d^2$ , the price on imports from the affiliate to final consumers in the U.S., rather than  $P_d^1$ . This would make it impossible to solve our model for firms with  $N_d > 0$  but  $I = 0$ , because then  $P_d^2$  is undefined.

Canada for manufacturing firms. But Eden (1998) reviews the empirical work on transfer price manipulation and shows that the evidence for any such behavior by MNCs in the U.S.-Canada context is quite weak.<sup>19</sup>

Finally, recall our assumption 8 that the expected rate of profit is equalized across firms, which is driven by the problem that we do not feel there are reliable measures of the payments to capital,  $\gamma_d K_d$  and  $\gamma_f K_f$ , for parents and affiliates in the BEA data. By assuming a particular profit rate, we can back out the payments to capital from data on total revenues and payments to the other factors.<sup>20</sup> Thus, we treat the profit rate, which we denote by  $R$ , as an unknown parameter to be estimated. We discuss the intuition for its identification in section IV.4.

In the next section we discuss some features of MNC behavior in this model.

### III.3. Solution of the Firm's Problem and Derivation of the FOCs

We can express the FOCs more compactly if we first define:

$$A = \left( \frac{P_d^1(Q_d - N_f - E) - P_d^1 N_f(T_f + C_f)}{P_d^1(Q_d - N_f - E)} \right) = \left( \frac{P_d^1 S_d - P_d^1 N_f(T_f + C_f)}{P_d^1 S_d} \right)$$

$$B = \left( \frac{P_f^2(Q_f - N_d - I) - P_f^2 N_d(T_d + C_d)}{P_f^2(Q_f - N_d - I)} \right) = \left( \frac{P_f^2 S_f - P_f^2 N_d(T_d + C_d)}{P_f^2 S_f} \right)$$

and express the adjustment cost term in the FOC for domestic labor ( $L_d$ ) as  $E(FD)$ , where:

$$FD = \partial \mu ((L_{dt} - L_{d,t-1})^2)^{\mu-1} (L_{dt} - L_{d,t-1}) / L_{d,t-1}^{\Delta}$$

$$- \beta \mu ((L_{dt+1} - L_{dt})^2)^{\mu-1} (L_{dt+1} - L_{dt}) / L_{dt}^{\Delta} - \beta \Delta ((L_{dt+1} - L_{dt})^2)^{\mu} (L_{dt+1} - L_{dt}) / L_{dt}^{\Delta+1}$$

<sup>19</sup> It is possible that MNCs avoid transfer price manipulation because they can use other means, such as licensing fees (for intangible inputs), to shift profits. According to Eden (1998) such methods may be more common since they are more difficult to detect (than transfer price manipulation on tangible intermediate goods). In light of this, we view our "arms-length" pricing assumption as reasonable.

<sup>20</sup> The procedure works as follows. Denote domestic revenue by  $RD$ , domestic costs by  $CD^*$  and domestic costs excluding capital costs by  $CD1$ . These quantities are given by:

$$RD = P_d^1 S_d + P_d^1 N_f + (1 - T_f - C_f)(P_f^1 E)$$

$$CD^* = w_d L_d + \gamma_d K_d + \phi_d M_d + P_f^2 N_d(1 + T_d + C_d) + AC_d$$

$$CD1 \equiv CD - \gamma_d K_d$$

Now, let  $R_K$  denote the fraction of operating profit that is pure profit, leaving  $(1 - R_K)$  as the fraction that is the payment to capital. This gives  $\Pi_d = R_K \cdot [RD - CD1]$  and thus:

$$\gamma_d K_d = (1 - R_K) \cdot [RD - CD1]$$

Thus, the rate of profit for domestic operations is  $R = \Pi_d / \gamma_d K_d = R_K / (1 - R_K)$ . We treat  $R$  as a common parameter across firms and countries that we estimate (we also assume it is equal for the parent and the affiliate). That is, for the affiliate we have the analogous equation:

$$\gamma_f K_f = (1 - R_K) \cdot [RF - CF1]$$

The first order conditions for parent factor inputs and parent's exports to Canada are then:

$$L_d : \alpha^{Ld} (1 - g_1 A) \left( \frac{P_d^1 Q_d}{L_d} \right) - w_d - E(FD) = 0$$

$$K_d : \alpha^{Kd} (1 - g_1 A) \left( \frac{P_d^1 Q_d}{K_d} \right) - \gamma_d = 0$$

$$M_d : \alpha^{Md} (1 - g_1 A) \left( \frac{P_d^1 Q_d}{M_d} \right) - \phi_d = 0$$

$$N_d : \alpha^{Nd} (1 - g_1 A) \left( \frac{P_d^1 Q_d}{N_d} \right) + g_2 P_f^2 B - (1 + T_d + C_d) P_f^2 = 0$$

$$E : (1 - g_1) P_f^1 (1 - T_f - C_f) - (1 - g_1 A) P_d^1 = 0$$

For the affiliate, the first order conditions for  $L_f$ ,  $K_f$ ,  $M_f$ ,  $N_f$  and  $I$  are similar.

The FOCs for  $L_d$ ,  $K_d$  and  $M_d$  are familiar, except for the  $A$  term multiplying  $g_1$ . Note that  $A$  equals one minus the ratio of tariff and transport costs on intermediates to domestic sales. With no intra-firm flows,  $A=1$ , and the  $g_1$  terms capture the fact that a firm with market power wants to hold down output in order to raise the sales price. But, with intra-firm flows,  $A < 1$ , and the incentive to reduce output is mitigated since a higher price also raises the firm's tariff costs.

The FOC for  $N_d$ , the part of affiliate output used as an intermediate input by the parent, equates the marginal revenue product from increasing the input of  $N_d$  in domestic production to the effective cost of importing  $N_d$ . This effective cost can be written  $(1 - g_2 B) P_f^2 + (T_d + C_d) P_f^2$ . The first term is lost revenue from failing to sell  $N_d$  in Canada. The term  $g_2 B P_f^2$  arises because the affiliate has market power. The second term is the tariff and transport cost. Note that the shadow price is a completely separate quantity from the transfer price,  $P_f^2$ , since obviously it is not optimal for the affiliate to charge the parent the same price it charges third parties.

Similarly, the FOC for  $E$  equates marginal revenue from exports of the domestically produced good to Canada with the marginal revenue from domestic (U.S.) sales. If Canadian tariff and transport costs are zero, then  $(C_f + T_f) = 0$ , so  $A = 1$ , and the FOC reduces to  $P_f^1 = P_d^1$ . Thus, the MNC exports good 1 up to the point where prices in the US and Canada are equalized. Tariffs and transport costs create a wedge between the U.S. and Canadian prices for final goods. For instance, if the affiliate does not use the good produced by the parent (good 1) as an intermediate input, then  $A=1$ , and the FOC for exports reduces to  $P_d^1/P_f^1 = (1 - T_f - C_f) < 1$ . Thus,

Canadian tariff and transport costs cause good 1 to cost more in Canada.<sup>21</sup> However, if the affiliate uses good 1 as an intermediate, then  $A < I$ . The parent then has an incentive to hold down  $P_d^I$  because the tariff and transport cost of shipping intermediates to Canada is increasing in  $P_d^I$ . This effect is stronger the less elastic is demand (i.e., the larger is  $g_I$ ) and the higher are tariffs.<sup>22</sup>

### III.4 Stochastic Specification

Our model contains eight parameters ( $R, \beta, \delta_b, \delta_f, \mu, \Delta, H_d$  and  $H_f$ ) that we assume are common across firms. Our model also contains eight technology parameters ( $\alpha^{Kd}, \alpha^{Ld}, \alpha^{Nd}, \alpha^{Md}, \alpha^{Kf}, \alpha^{Lf}, \alpha^{Nf}, \alpha^{Mf}$ ) and six demand function parameters ( $g_1, P_{0d}^1, P_{0f}^1, g_2, P_{0d}^2$  and  $P_{0f}^2$ ) that we allow to be heterogeneous both across firms and within firms over time.

Given CRTS, two of the Cobb-Douglas share parameters ( $\alpha$ ) are determined by the other six. Thus, we have a vector of twelve fundamental parameters that can vary independently. We will adopt a random effects specification for these parameters, in which each parameter has a mean, a firm specific component, and firm/time specific stochastic component.

A key feature of our specification is that we allow for technical change by letting the means of the Cobb-Douglas share parameters have time trends. If the Cobb-Douglas share parameters are stable over time (i.e., the time trends for these parameters are insignificant or quantitatively small) it implies that changes in tariffs, input prices, exchange rates, and demand conditions, along with TFP, can explain all the changes in MNC behavior over time - holding technology fixed. But, if the time trends for the share parameters are significant, it will imply that changes in tariffs and the other forcing variables cannot, by themselves, explain all the changes in MNC behavior during our sample period.

In preliminary analysis, we found that parents (affiliates) that do not use intermediate inputs from affiliates (parents) have very stable Cobb-Douglas share parameters over time. Given the large relative changes in factor input prices from 1984-1996 (see Figure 2), this is striking evidence in favor of a simple Cobb-Douglas specification. But we also found that parents and affiliates that use intermediate inputs have important time trends in the share parameters. Therefore, we allow the time trends and base values of the technology (and also the demand parameters) to differ across firms depending on whether or not they use intermediates.

<sup>21</sup> Without our assumption that price elasticity of demand for good 1 is equal in both countries, the price ratio would also depend on the difference in demand elasticities. But with equal elasticities, the incentive to raise price by reducing sales is equally strong in both countries, so price is equalized except for the tariff and transport cost wedge.

<sup>22</sup> If the parent tries to lower  $P_d^I$  too much relative to  $P_f^I$  it might create an arbitrage opportunity whereby third parties could buy the good in the U.S. and resell it in Canada. We could invoke a segmented markets (or no resale) condition as in Brander (1981) to rule out this possibility. Such an assumption is common in trade models with differentiated products. Alternatively, we could assume transport costs are higher for third parties.



### III.4.A. Production Function Parameters

Allowing the Cobb-Douglas share parameters to be stochastic, while also imposing that they are positive and sum to one (CRTS), is challenging. To impose these constraints, we use a logistic transformation, treating the share parameters as analogous to choice probabilities in a multinomial logit (MNL) model. For instance, for the domestic labor share parameter, we have, suppressing firm and time subscripts:

$$(7) \quad \alpha^{Ld} = \frac{\alpha_R^{Ld}}{1 + \alpha_R^{Ld} + \alpha_R^{Md} + \alpha_R^{Kd}} = \frac{\exp\{x\bar{\alpha}^{Ld} + \varepsilon^{Ld}\}}{1 + \exp\{x\bar{\alpha}^{Ld} + \varepsilon^{Ld}\} + \exp\{x\bar{\alpha}^{Md} + \varepsilon^{Md}\} + \exp\{x\bar{\alpha}^{Kd} + \varepsilon^{Kd}\}}$$

where the vector  $x_{it}$  includes all firm characteristics that shift the share parameters, and  $\bar{\alpha}^{Ld}$  is a vector of parameters. The expressions for  $\alpha^{Kd}$  and  $\alpha^{Md}$  are similar. Note the expression for  $\alpha^{Nd}$  is:

$$(8) \quad \alpha^{Nd} = \frac{1}{1 + \exp\{x\bar{\alpha}^{Ld} + \varepsilon^{Ld}\} + \exp\{x\bar{\alpha}^{Md} + \varepsilon^{Md}\} + \exp\{x\bar{\alpha}^{Kd} + \varepsilon^{Kd}\}}$$

So  $\alpha^{Nd}$  plays the role of the “base alternative” in a multinomial logit model. This specification insures that, given any values for the  $x_{it}$  and any values for the stochastic terms  $\varepsilon_{it}$ , the Cobb-Douglas share parameters are guaranteed to be positive and sum to 1.

Note that in (7) the quantities  $\alpha_R^{Ld}$ ,  $\alpha_R^{Md}$  and  $\alpha_R^{Kd}$  are simply latent variables that map into the share parameters. A natural specification for these latent variables is log normality (although we generalize this below). Then, for example, the stochastic term  $\alpha_R^{Ld}$  would be given by:

$$\ln \alpha_R^{Ld} = x\bar{\alpha}^{Ld} + \varepsilon^{Ld} \quad \varepsilon^{Ld} \sim N(0, \sigma_{Ld}^2)$$

and similar equations could be specified for  $\alpha_R^{Md}$ ,  $\alpha_R^{Kd}$ . This specification insures that  $\alpha_R^{Ld} > 0$  for all  $\varepsilon^{Ld}$ , which guarantees that the labor share is positive.

In our empirical application we allow  $x_{it}$  to include just an intercept and a time trend  $t$  ( $t=0$  in 1983). But, as we noted above, we allow different intercepts and time trends for parents (affiliates) that do and do not use intermediate inputs from affiliates (parents).

If the U.S. parent is not structured to use intermediate inputs from the affiliate, then  $\alpha^{Nd}=0$ , and we must constrain the remaining three share parameters,  $\alpha^{Ld}$ ,  $\alpha^{Md}$  and  $\alpha^{Kd}$ , to sum to one. This is done just as above, except that now we let  $\alpha^{Kd}$  play the role of the base alternative. A similar construct is used for affiliates that do not use intermediates from the parent. Because the scale of the coefficients in a MNL model with three alternatives is quite different from that of a MNL model with four alternatives, we also introduce a scaling parameter that scales down the error terms in the three alternative case. Thus, for the  $\alpha_R^{Ld}$  equation, we have:

$$(9) \quad \ln \alpha_R^{Ld} = \alpha_0^{Ld} + \alpha_{shift}^{Ld} I[N_d > 0] + \alpha_{time}^{Ld} \cdot t \cdot I[N_d > 0] + \alpha_{time}^{Ld} \cdot t \cdot I[N_d = 0] \cdot SC_d \\ + \varepsilon^{Ld} \{ I[N_d > 0] + SC_d \cdot I[N_d = 0] \}$$

Similar equations hold for  $\alpha_R^{Md}$  and  $\alpha_R^{Kd}$ , except that we simply have  $\alpha_R^{Kd}=1$  in the  $N_d=0$  case. The same scaling parameter,  $SC_d$ , applies in the  $\alpha_R^{Md}$  equation in the  $N_d=0$  case. In the equations for the affiliate parameters  $\alpha_R^{Lf}$ ,  $\alpha_R^{Mf}$  and  $\alpha_R^{Kf}$ , we allow for a different scaling parameter,  $SC_f$ .

Originally, we estimated the model assuming log normality, but this was severely rejected for most of the stochastic terms. So instead we turned to a Box-Cox transformation. Using a Box-Cox transformation with parameter  $bc(1)$ , equation (9) becomes:

$$(10) \quad \frac{(\alpha_R^{Ld})^{bc(1)} - 1}{bc(1)} = x\bar{\alpha}^{Ld} + \varepsilon^{Ld} \{ I[N_d > 0] + SC_d \cdot I[N_d = 0] \}$$

Strictly speaking, this Box-Cox transformation does not impose positivity on the share parameters. But, given our estimates of the Box-Cox parameters and the variances of the stochastic terms, negative outcomes would be extreme outliers.

Expressions similar to (10) hold for the parameters  $\alpha_R^{Md}$ ,  $\alpha_R^{Kd}$  and also for the affiliate parameters. We denote the Box-Cox parameters in these equations as  $bc(2)$  through  $bc(6)$ .<sup>23</sup>

Turning to the correlations of the  $\varepsilon$ , we specify that

$$(11) \quad \begin{pmatrix} \varepsilon^{Ld} & \varepsilon^{Md} & \varepsilon^{Nd} \end{pmatrix} \sim N(0, \Sigma^d),$$

where  $\Sigma^d$  is unrestricted. Similarly, for affiliates,  $\Sigma^f$  is unrestricted. But, in order to conserve on parameters, we do not allow for covariances between the parent and affiliate share parameters.<sup>24</sup>

Finally, consider the TFP parameters  $H_d$  and  $H_f$  in equations (1) and (2). Since we do not observe output prices and quantities separately, we cannot identify the scale of the  $H$  (either absolutely or for the affiliate relative to the parent). However, we can identify technical progress. Thus we normalize  $H_d = H_f = 1$  at  $t=0$  (1983) and let each have a time trend:

$$(12) \quad H_{jt} = (1 + h_j)^t \quad \text{for } j=d,f.$$

We could not reject a specification with equal time trends, so we set  $h_d = h_f = h$ .

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<sup>23</sup> Note that we only have an equation for  $\alpha_R^{Kd}$  in the case of  $N_d > 0$ , because if  $N_d = 0$  we normalize  $\alpha_R^{Kd} = 1$  and if  $N_f = 0$  we normalize  $\alpha_R^{Kf} = 1$ . Thus, for illustration, the equation for  $\alpha_R^{Kd}$  is just:

$$\frac{(\alpha_R^{Kd})^{bc(3)} - 1}{bc(3)} = a_0^{Kd} + a_{time}^{Kd} \cdot t + SC_d \cdot \varepsilon^{Kd}$$

<sup>24</sup> Interpretation of the  $\Sigma^d$  and  $\Sigma^f$  terms is rather subtle. The logistic transformation already incorporates the negative correlation among the share parameters that is generated by the CRTS assumption. If  $\Sigma^d = I$ , we have an ‘‘IIA’’ setup, where if one domestic share parameter increases, the other share parameters decrease proportionately. The correlations in  $\Sigma^d$  and  $\Sigma^f$  allow firms to depart from this IIA situation. For example, if  $\Sigma_{12}^d$  is very large, then we get a pattern where firms with large domestic labor shares also have large domestic materials shares.

### III.4.B. Demand Function Parameters

Now, we turn to the stochastic specification for the demand function parameters. For the inverse price elasticity of demand, or market power, parameter  $g_1$  we specify:

$$(13) \quad \frac{g_1^{bc(7)} - 1}{bc(7)} = g_{10} + g_{1,time} \cdot t + g_{1,shift} \cdot I[Nd > 0] + \varepsilon^{g_1}$$

A similar equation holds for  $g_2$ , and the Box –Cox parameter in that equation is  $bc(8)$ .

For the demand function intercepts for good 1 in the domestic market, we specify:<sup>25</sup>

$$(14) \quad \frac{(P_{0d}^1)^{bc(9)} - 1}{bc(9)} = P_{0d,0}^1 + P_{0d,time}^1 \cdot t + P_{0d,shift}^1 \cdot I[Nd > 0] + \varepsilon^{P_{0d}^1}$$

Similar equations hold for  $P_{0f}^2$ ,  $P_{0f}^1$  and  $P_{0d}^2$ , and the Box-Cox parameters in these equations are denoted by  $bc(10)$ ,  $bc(11)$  and  $bc(12)$ , respectively.

Preliminary results suggested that cross correlations between the three groups of parameters (technology, price elasticities, and demand function intercepts), were not important. Allowing for such correlations leads to a severe proliferation of parameters. Thus, we assume  $\varepsilon^{g_1}$  and  $\varepsilon^{g_2}$  are independent of other stochastic terms. We let the  $(\varepsilon^{P_{0d}^1}, \varepsilon^{P_{0f}^2}, \varepsilon^{P_{0f}^1}, \varepsilon^{P_{0d}^2})$  vector be correlated within itself with covariance matrix  $\Sigma^P$ , but it is independent of the other stochastic terms.

### III.4.C Labor Force Adjustment Cost Parameters

Recall that labor force adjustment costs are given by equation (5). The parameters  $\delta_d$  and  $\delta_f$  are allowed to vary across firms as follows:

$$(15) \quad \begin{aligned} \delta_{dt} &= \exp\{\delta_{d1,0} + \delta_d w_{dt} + \delta_d \cdot t + \delta_d \cdot I[N_{dt} > 0]\} \\ \delta_{ft} &= \exp\{\delta_{f1,0} + \delta_f w_{ft} + \delta_f \cdot t + \delta_f \cdot I[N_{ft} > 0]\} \end{aligned}$$

As with the other structural parameters, we allow for the possibility that adjustment costs vary over time, and we allow for the possibility that the adjustment costs differ between firms that do and do not have intra-firm flows. We also allow the  $\delta$  to be functions of the wage rate, on the premise that search and severance costs for high wage/highly skilled labor are higher).

### III.4.D Serial Correlation

We model serial correlation of the errors for each firm using a random effects structure. For example, for the stochastic part of the parent labor share parameter  $\varepsilon^{Ld}$  we have:

$$\varepsilon^{Ld}(it) = \mu^{Ld}(i) + v^{Ld}(it) \quad \text{for } t=1, \dots, T_i$$

and similarly for the other eleven parameters. Let  $\mu_i \sim N(0, \Sigma_\mu)$  denote the  $12 \times 1$  vector of random effects for firm  $i$ , and let  $v_{it} \sim N(0, \Sigma_v)$  denote the  $12 \times 1$  vector of firm/time specific error

<sup>25</sup> Technically, we should impose that  $g_1$  and  $g_2$  are positive and less than 1, and that the  $P_o$  terms are positive. Equations (12)-(13) do not impose these constraints. But, given our estimates, violations would be extreme outliers.

components. Then,  $V_t \equiv \text{Var}(\varepsilon_{it}) = \Sigma_\mu + \Sigma_\nu$  and  $C_{t,j,t} \equiv \text{Cov}(\varepsilon_{it}, \varepsilon_{i,t-j}) = \Sigma_\mu$ . Note that  $\Sigma_\mu$  and  $\Sigma_\nu$  each contain 78 unique elements, but these are restricted as described earlier. For instance, the non-zero elements of  $\Sigma_\mu + \Sigma_\nu$  consist entirely of elements of  $\Sigma^d, \Sigma^f$  and  $\Sigma^P$  along with  $\sigma_{g1}^2$  and  $\sigma_{g2}^2$ . Other cross-correlations are set to zero. Defining  $\varepsilon_i = (\varepsilon_{i1}, \dots, \varepsilon_{iT_i})$  we have:

$$(16) \quad \text{Var}(\varepsilon_i) = \begin{pmatrix} V_1 & & & \\ C_{12} & V_2 & & \\ \vdots & & \ddots & \\ C_{IT_i} & \dots & \dots & V_{T_i} \end{pmatrix}$$

So far, we have only considered the most general case where a firm has all 4 potential trade flows. If a firm has  $N_{dt}=0$  (or  $N_{ft}=0$ ) at time  $t$ , then there is no value for  $\varepsilon^{Kd}(it)$  (or  $\varepsilon^{Kf}(it)$ ). Similarly, if  $E_t=0$ , there is no value for  $P_{0f}^1(it)$ , and if  $I_t=0$  there is no value for  $P_{0d}^2(it)$ . Additionally, some firms are not observed for consecutive years. In such cases  $\text{Var}(\varepsilon_i)$  is collapsed in the obvious way (by removing the relevant rows and columns).

## IV. Estimation

### IV. 1. Overview

In this section we discuss our estimation procedure. Although our model is quite simple, the fact that we allow many parameters to be heterogeneous across firms and time complicates estimation. We base estimation on the first order conditions (FOCs) of the MNC's optimization problem. Estimation based on FOCs is often implemented using GMM, but this is not feasible here because multiple stochastic terms enter the FOCs non-linearly. Hence, we cannot manipulate the FOCs to obtain a single additive error term from which to construct moments. We instead use the SML approach to estimation based on FOCs developed in Keane (2003).

### IV. 2. Derivation of Estimable FOCs

Since prices and quantities are not separately observed, we cannot take the FOCs from section III.3 directly to the data. We must first manipulate them to obtain estimable equations that contain only observed quantities and unknown model parameters. First, if we multiply each first order condition by the associated control variable, we obtain:

$$(17) \quad \begin{aligned} L_d &: \alpha^{Ld} (1 - g_1 A) (P_d^1 Q_d) - w_d L_d - \delta_d E(FD) L_d = 0 \\ K_d &: \alpha^{Kd} (1 - g_1 A) (P_d^1 Q_d) - \gamma_d K_d = 0 \\ M_d &: \alpha^{Md} (1 - g_1 A) (P_d^1 Q_d) - \phi M_d = 0 \\ N_d &: \alpha^{Nd} (1 - g_1 A) (P_d^1 Q_d) + g_2 (P_f^2 N_d) B - (1 + T_d + C_d) (P_f^2 N_d) = 0 \\ E &: (1 - g_1) (P_f^1 E) (1 - T_f - C_f) - (1 - g_1 A) (P_d^1 E) = 0 \end{aligned}$$

In the FOC for  $E$ , the quantity  $P_d^1 E$  is not observable.<sup>26</sup> However, we can exploit the fact that:

$$(P_d^1 E) = \left( \frac{P_d^1}{P_f^1} \right) (P_f^1 E) = \left( \frac{P_{0d}^1}{P_{0f}^1} \right) \left( \frac{P_d^1 S_d}{P_f^1 E} \right)^{-g_1} \cdot (P_f^1 E)$$

to express the FOC for  $E$  in terms of observable quantities and the demand function intercepts  $(P_{0d}^1/P_{0f}^1)$ , which we treat as unknown parameters, as follows:

$$(18) \quad E: (1 - g_1)(P_f^1 E)(1 - T_f - C_f) - (1 - g_1 A) \left( \frac{P_{0d}^1}{P_{0f}^1} \right) \left( \frac{P_d^1 S_d}{P_f^1 E} \right)^{-g_1} \cdot (P_f^1 E) = 0$$

Similarly, in the FOCs for the factor inputs, the quantity  $(P_d^1 Q_d)$  is also not observed. We can rewrite this quantity as  $P_d^1 Q_d = P_d^1 S_d + P_d^1 N_f + (P_d^1/P_f^1)(P_f^1 E)$  but, again,  $P_d^1 E$  is not observed. We therefore repeat the same type of substitution to obtain, for domestic labor:

$$(19) \quad L_d : \alpha^{Ld} (1 - g_1 A) \left[ P_d^1 S_d + P_d^1 N_f + \left( \frac{P_{0d}^1}{P_{0f}^1} \right) \left( \frac{P_d^1 S_d}{P_f^1 E} \right)^{-g_1} (P_f^1 E) \right] - w_d L_d - \delta_d E(FD)L_d = 0$$

The FOCs for  $K_d$ ,  $M_d$  and  $N_d$ , and for the affiliate, are obtained similarly.

Finally, we deal with the unobserved expectation term  $E(FD)L_d$  in (21) by invoking a rational expectations assumption:

$$(20) \quad E_t(FD_{it})L_{dit} = FD_{it}L_{dit} - \eta_{it}^d$$

where  $\eta_{it}^d$  is a forecast error assumed orthogonal to all information available at time  $t$ .

Substituting (20) into (19), we see that the FOC will contain five firm specific stochastic terms ( $\alpha_{it}^{Ld}$ ,  $g_{1it}$ ,  $P_{0d}^1$ ,  $P_{0f}^1$  and  $\eta_{it}^d$ ) that enter non-linearly. Hence, it is not possible to express the equation as a moment condition with a single additive error term.<sup>27</sup>

### IV.3 The SML Based on FOCs Approach, and the Stochastic Process for Forecast Errors

The SML approach to estimation based on FOCs developed in Keane (2003) can deal with the fact that multiple stochastic terms enter the FOCs in (18)-(19) in a highly nonlinear way. But the SML approach requires that we specify a distribution for the forecast errors  $\eta_{it}^d$  and  $\eta_{it}^f$ .

Without loss of generality we rewrite (20), the equation for forecast errors, as follows:

$$(21) \quad E(FD_{it})L_{dit} = FD_{it}L_{dit} + \sigma_{dt} \eta_{dt}^*$$

where  $\eta_{dt}^*$  is standard normal. We tried a generalization where  $\eta_{dt}^*$  is normal subject to a Box-Cox

<sup>26</sup> Note:  $P_d^1 E$  is the physical quantity of exports times their domestic (not foreign) price – an object we cannot construct since we do not observe prices and quantities separately

<sup>27</sup> Even if we could linearize (19), finding valid instruments is difficult. Usual candidates like input prices would be correlated with firm specific technology parameters if technology changes over time in response to price changes.

transform. But the estimated Box-Cox parameter was extremely close to one, implying that the distributions of forecast errors are well described by normality. We expect that  $\sigma_{dt}$ , the standard deviation of the labor adjustment cost forecast error, will be increasing in  $L_{dit}$ , so we write:

$$(22) \quad \sigma_{dt} = \exp\{\tau_{d0} + \tau_1 L_{dt}\}, \quad \sigma_{ft} = \exp\{\tau_{f0} + \tau_1 L_{ft}\}$$

Regarding serial correlation, we assume that the forecast errors are independent over time, as implied by rational expectations. But we allow parent and affiliate forecast errors to be correlated within a period, as must be the case if their production processes are integrated, or if they face common shocks. Thus, we let  $(\eta^d \ \eta^f)' \sim N(0, \Sigma_\eta)$ . We also let  $\Sigma_\eta = CC'$ , where  $C$  is the lower triangular Cholesky decomposition  $\begin{pmatrix} C_{11} & 0 \\ C_{12} & C_{22} \end{pmatrix}$ . Finally, let  $\tau = (\tau_{d0}, \tau_{f0}, \tau_1)$ .

The alternative to specifying a distribution on forecast errors is to adopt a full information ML approach. This would require us to specify how firms form expectations of future labor inputs, which would require us to specify how they forecast future demand and technology shocks, tariffs, exchange rates, etc. This means completely specifying the stochastic processes for all these forcing variables. This would go well beyond the scope of the present investigation.

The SML based on FOCs approach is a compromise in which we specify parametric distributions for the demand and taste shocks, as in a full ML approach. But, rather than specify stochastic processes for all the forcing variables (e.g., tariffs, wages, etc.), we simply substitute realizations of the  $t+1$  labor demand terms for their expectations, as in a typical GMM approach.

Krusell, Ohanian, Ríos-Rull and Violante (2000) confronted a similar problem in estimating a production function with quality of skilled and unskilled labor as two latent stochastic inputs. The FOCs of their model also contained an unmeasured expectation of next period's price of capital. Thus, three stochastic terms entered nonlinearly, so the FOCs could not be written in terms of a single additive error. They used a simulated pseudo-ML procedure, assuming normality for forecast errors. Keane (2003) extends this idea by showing how to do SML, relax normality (via the Box-Cox transformation), and test the distributional assumptions.

In terms of what we can do with our model once it is estimated, SML based on FOCs represents a compromise between the full solution ML approach and the GMM approach. Since we estimate the complete distribution of technology and demand parameters for the MNCs, we can do *steady state* simulations of the responses of the whole population of firms to changes in the tariffs and other features of the environment.<sup>28</sup> But, since we do not model the evolution over

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<sup>28</sup> Note that, even if GMM estimation were feasible for our model, it would not be adequate for this purpose. The usual argument for GMM over ML is that one avoids making distributional assumptions on the stochastic terms, and thereby obtains more robust estimates of model parameters. We must estimate the distributions of the firm specific parameters so we can simulate the response of the population of firms to changes in tariffs and other variables.

time of all the forcing processes, we cannot simulate transition paths to a new steady state.<sup>29</sup>

#### IV.4 Identification of Parameters

The parameter vector in our model, which we denote by  $\theta$ , includes values for the common (or non-stochastic) parameters of the model, which are  $R$ ,  $\beta$ ,  $\delta_d$ ,  $\delta_f$ ,  $\mu$ ,  $\Delta$ ,  $\tau$  and  $h$ , and also for the parameters of the joint distribution of the 12 firm specific stochastic terms (see section III.3). The simulation of the likelihood contribution for a firm involves the following steps: First, take a draw from the joint distribution of the forecast errors,  $\eta^d$  and  $\eta^f$ . Second, use the ten first FOCs for  $L_d$ ,  $K_d$ ,  $M_d$ ,  $N_d$ ,  $L_f$ ,  $K_f$ ,  $M_f$ ,  $N_f$ ,  $E$ , and  $I$  (see equations 20-21), and the production functions (1) and (2) as a system of 12 equations to solve for the 12 stochastic terms that rationalize the firm's behavior in each time period. Third, calculate the joint density of the stochastic terms, using the multivariate normal distribution with covariance matrix given by (17). Fourth, multiply by the Jacobian to obtain the data density. Repeat this process at independent draws for  $\eta^d$  and  $\eta^f$ , and average the data densities obtained in each case, to obtain a simulation consistent estimate of the likelihood contribution for the firm (see Keane (2003) for details).

Solving the system of 12 nonlinear equations for the 12 stochastic terms in the model is cumbersome. Keane (2003) provides details. However, a basic understanding of the process provides intuition for how the model parameters are identified, so we give a brief summary here.

The market power parameters  $g_1$  and  $g_2$  are identified by simple markup relationships (i.e., Lerner conditions), which we can construct using data on sales revenues and costs. These relationships are modified slightly to account for labor force adjustment costs, and also for the complication that the MNC has an incentive to hold down prices of final goods it ships intra-firm as intermediates (in order to avoid tariff costs). The U.S./Canadian price ratios for goods 1 and 2, denoted  $PR_1$  and  $PR_2$ , are determined by the tariff and transport cost wedge, again modified by the incentive to hold down prices of intra-firm intermediates. Since the strength of this incentive depends only on  $g_1$  and  $g_2$ , we can solve for  $PR_1$  and  $PR_2$  once  $g_1$  and  $g_2$  are obtained. Also, given  $g_1$  and  $g_2$ , the Cobb-Douglas share parameters are identified by cost shares of modified revenues.

Finally, given  $g_1$  and  $PR_1$ , we can infer the *ratio* of the U.S. to Canadian demand function intercepts for good 1 (i.e.,  $P_{od}^1/P_{of}^1$ ) by observing the ratio of U.S. to Canadian sales for good 1. Similarly, by comparing affiliate sales in Canada vs. imports to the U.S., we can infer the *ratio* of domestic to foreign demand function intercepts for good 2 (i.e.,  $P_{of}^2/P_{od}^2$ ).

Thus, without separate data on prices and quantities (except wages and employment, which we need only to identify the labor force adjustment cost function), we can identify the market power parameters, the Cobb-Douglas share parameters, and the ratios of the demand

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<sup>29</sup> It is worth emphasizing that the key difficulty in estimation arises not from dynamics, but rather because multiple stochastic terms enter the FOCs. This problem would be present in a static model without labor adjustment costs.

function intercepts for goods 1 and 2. To identify the *levels* of the demand intercepts, we need capital and materials price indices. Then, we can construct real capital and materials inputs, and use the production functions (1)-(2) as additional equations to determine quantities of output.<sup>30</sup>

## V. Data

### V.1 Construction of the Panel

Our data are from the Benchmark and Annual Surveys of U.S. Direct Investment Abroad administered by the Bureau of Economic Analysis (BEA). These confidential surveys contain the most comprehensive information available on the activities of the population of U.S.-based MNCs and their foreign affiliates.

For this study, we use the BEA data on U.S. MNCs with one or more Canadian affiliates. For the 1983-1996 period, this sub-sample contains 24,313 affiliate-year observations.

We made several alterations to the original BEA data to construct our panel data set. First, we use only data on manufacturing affiliates, since many non-manufacturing industries produce non-tradeables. Furthermore, in our model we assume that the intermediates shipped intra-firm are goods destined for further processing. Such an assumption would obviously be invalid if we included, for instance, wholesale and retail trade affiliates. Limiting the sample to manufacturing affiliates reduced the number of observations from 24,313 to 12,241.

Second, we must assign each affiliate to an industry, in order to match it with the appropriate tariff and transport cost data. The large majority of affiliates are not diversified, so the appropriate assignment is clear.<sup>31</sup> There were, however, cases that appeared to be spurious changes in industry classification, or where affiliates consistently had less than 80% of sales in a single industry. We dropped such cases, leading to a loss of 1677 affiliate-year observations.

Third, while the Benchmark Surveys, conducted in 1977, 1982, 1989 and 1994 include all U.S. MNC affiliates, smaller affiliates may be exempt from filing the Annual Surveys. If an affiliate reports data in a Benchmark Survey but is exempt from the Annual Surveys, the BEA carries it forward by estimating data. As a result, most of the data for smaller affiliates in non-Benchmark years is estimated rather than reported.

Ideally, we would remove all the estimated data. However, since we use lead and lag employment data to construct labor force adjustment costs, dropping one estimated data point

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<sup>30</sup> Keane (2003) also gives an intuitive explanation of how the time trends in TFP ( $h$ ) and in the demand function intercepts (the  $P_0$ ) are separately identified, and how the profit rate  $R$  is identified. Briefly, to the extent that growth is more than proportionately slower for firms with more market power, it implies that growth is induced by TFP rather than growth in demand. Regarding the profit rate, the model implies a relation  $g/(1-g) = \alpha^K \cdot R$  between market power and capital share. If the profit rate is low (high), there is a strong (weak) tendency for firms with more market power to also have larger capital shares, so that profits accrue to a larger (smaller) stock of capital.

<sup>31</sup> On average 91% of Canadian manufacturing affiliate sales were in only one industry. The median affiliate sells all output in one industry. By contrast, only 65% of U.S. parent sales were in one industry.



could in some instances cost us two additional reported observations on either side of it. Thus, we decided to drop most of the estimated data, but to keep estimated observations if 1) they were bracketed at  $t-1$  and  $t+1$  by valid reported observations, and 2) the affiliate also had, at some point, at least three consecutive valid reported observations. This procedure led to the elimination of 4247 affiliate-year (estimated) observations.

This left 6358 affiliate-year observations.<sup>32</sup> Next, data on same industry affiliates of the same parent were combined, leaving 5583 affiliate-year observations. Finally, some observations were removed due to missing data, or because they were not part of a string of three consecutive observations. This left 5175 firm-year observations on 551 parents and 716 affiliates.

Our model abstracts from the possibility that an MNC might have multiple Canadian affiliates. We care about how tariffs and other factors affect the allocation of MNC activities between the U.S. and Canada, not the organizational form of an MNC's Canadian operations. Therefore, if a parent had multiple affiliates we merged them into one "composite" affiliate in two steps. First, if the parent had multiple affiliates in one industry, we merge them into a composite affiliate by adding up the inputs and outputs of the individual affiliates. Second, if the parent had affiliates in multiple industries, we take only the largest, based on total sales.<sup>33</sup>

Our model does not allow for the possibility that an affiliate would have no domestic sales in Canada (this is a very rare event in the data). We therefore deleted 8 cases of parent-affiliate pairs where the affiliate had zero Canadian sales. After this step, our sample contained 3385 unique affiliate-year observations on 543 unique parents and affiliates.

## V.2 Construction of Variables

The BEA data contain U.S. parents' domestic sales, affiliates' domestic sales (in Canada), the value of intermediates shipped intra-firm (in both directions), and affiliates' arms-length sales to the U.S.. But they do not contain US parents' arms-length sales to Canada. To construct this variable, we used data from Compustat on total parent sales to Canada, and netted out the value of intra-firm shipments.<sup>34</sup>

We also need measures of capital, labor and materials inputs. The BEA data contain information on employment and the wage bill for both parents and affiliates. We use the ratio of these variables as our measures of wage rates, which are assumed to be specific to each parent and affiliate.<sup>35</sup> This is the only instance where we observe separate data on price and quantity.

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<sup>32</sup> There are 41 observations that would have been removed by both the second and third screens.

<sup>33</sup> This size comparison is done after the merging of same industry affiliates in step one.

<sup>34</sup> If Compustat data were not available, we assume that a parent's ratio of arms-length to intra-firm exports is the same for Canada as it is worldwide. Then, we multiply the parent's intra-firm exports to Canada by the worldwide ratio (which is contained in the BEA data). But if the U.S. parent had zero sales to the affiliate, this formula could not be used. In these cases, we multiplied a U.S. parent's total (worldwide) arms-length sales by the ratio of Canadian to worldwide arms-length sales for *all* U.S. parents (obtained from the Benchmark Survey *published* data).

<sup>35</sup> That is, each firm requires a particular type of labor (e.g. a particular skill level), with its own specific wage rate.

To construct measures of materials input, we used information on cost of goods sold (CGS). For affiliates, the BEA data contain direct information on CGS. We calculate affiliate materials input by subtracting the wage bill, imports from U.S. parents, and current depreciation from CGS. U.S. parents do not report CGS, so we needed to obtain this item from Compustat.<sup>36</sup>

As discussed in section III.2, we constructed the payments to capital inside our estimation algorithm, since payments to capital are not recorded in the BEA data. The data do include property plant and equipment (PPE) at historical cost, and PPE is often used to construct payments to capital (by assuming a required rate of return and a depreciation rate). However, given the well-known limitations of historical PPE data, we preferred to implement our new procedure, described in section III.2, of estimating a profit rate and backing out payments to capital as a residual. Interestingly, our measures turned out to be highly correlated with PPE.

All data on nominal quantities (i.e., sales, trade flows, costs of labor and materials inputs) were put in real terms using the U.S. GDP deflator (results were little changed by using the CPI or PPI instead). The BEA instructs firms to report Canadian values in current US dollars, so we did not need to make any exchange rate adjustment. We implicitly assume that firms use the nominal U.S./Canada exchange rate to do the conversion.

Our use of the GDP deflator amounts to an assumption that the MNC's objective is to maximize the present value of profits in GDP-deflated U.S. dollar terms. Thus, when a firm considers how its current period labor input will affect future labor force adjustment costs, it evaluates future costs in GDP-deflated U.S. dollar terms. It is crucial to note that this assumption has no implication for the within period *producer* prices of capital, labor and materials. This is because we estimate firm specific demand functions, implying firm specific output prices. The ratio of nominal input prices to these firm specific output prices determines producer prices.

As we discussed in Section IV.4, all the parameters of our model except the *levels* of the demand function intercepts are identified without needing measures of real capital and materials inputs. But to identify these intercepts in levels we need to measure real inputs. To put materials costs in real terms, we use, for U.S. parents, the BLS producer price index (PPI) for intermediate supplies, materials and components for manufacturing, and for Canadian affiliates, the PPI for manufacturing intermediates, obtained from Statistics Canada. For the cost of capital we use the price index for gross private domestic (non-residential) investment in producer durables from the BLS. The cost of capital is assumed to be the same in the U.S. and Canada.<sup>37</sup>

Key variables of interest in our model are tariffs and transport costs. We measure U.S.

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<sup>36</sup> Since cusip numbers are not regularly reported by US parents in the BEA data, we generally used the name of the parent firm to match up the BEA and Compustat data. For parents with no Compustat data, we used the average value of the CGS to Sales ratio for their industry to calculate CGS.

<sup>37</sup> Note that a large difference in the price of physical capital between the U.S. and Canada would create arbitrage opportunities if capital goods can be shipped across the border.

and Canadian tariffs on an *ad valorem* basis for each of our 50 manufacturing industries. That is, the tariff on imported goods in industry  $j$  in year  $t$  is measured as the ratio of duties paid to the value of the imports. A measure of transportation costs was constructed by dividing the industry-level cost of insurance and freight by the total value of imports in each industry  $j$  at time  $t$ .<sup>38</sup> Such *ad valorem* freight rate measures are commonly used in empirical work (see, e.g., Head and Reis (2003), Hanson, Mataloni and Slaughter (2002)). And, while our tariff measures are more aggregate than the level at which tariffs are actually imposed, they are more disaggregated than measures often used in empirical work (see Grubert and Mutti, 1991).

As shown in Figure 1, U.S. and Canadian tariffs fell substantially over the 1983-1996 period. Canadian tariffs fell from an average of nearly 6% to 1.75%, and U.S. tariffs fell from 4% to less than 1%. There is also considerable cross-industry variation in tariffs. U.S. tariffs are highest in tobacco (average 13%) and lowest in motor vehicles and pulp and paper (average less than 0.2%). Canadian tariffs are highest in tobacco and apparel (both averaging over 17%), and lowest in agricultural chemicals, autos and farm machinery (all averaging approximately 1%).

Since the affiliates in our data are predominantly single-industry, it was straightforward to assign them the appropriate U.S. tariff and transport cost data. For diversified U.S. parents, we constructed sales-weighted average Canadian tariff and transport cost measures across the (up to) eight industries in which U.S. parents report sales.

## **VI. Empirical Results**

### **VI.A. Descriptive Statistics**

Table 1 gives descriptive statistics for the firms in our sample. To estimate our structural model, we need one-period lags and leads of the labor force data in order to construct current and future labor force adjustment costs. Thus, although our panel extends from 1983-1996, we use data from 1983 and 1996 only to model labor adjustment costs. Table 1 reports summary statistics on the “complete” data set (which includes 1983 and 1996), and also the “analysis” data set that only includes the data from 1984-1995 that the model attempts to fit.

In the analysis data set, parents’ intra-firm sales to the Canadian affiliates make up 35% of affiliates’ total sales (which average about 275 million in 1984 US\$). Affiliates’ intra-firm sales to parents are 39% of affiliate total sales. These figures imply a high degree of integration of the production processes of parents and affiliates. Using the Benchmark survey data from 1989 and 1994, we verified that approximately 93% of the goods shipped intra-firm from U.S. parents to Canadian manufacturing affiliates were intermediates destined for further processing.

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<sup>38</sup> U.S. tariff and transportation cost data were obtained from the Census Bureau. Canadian tariff data were obtained from Statistics Canada. Canadian tariffs were reported at the three-digit SIC code level, which were converted into US SIC codes, then BEA ISI codes. Transportation cost data for imports into Canada was not available from Statistics Canada, so we simply assumed that these costs were the same as for imports into the U.S..

Table 1 also reports the fraction of firms that utilize each of the four trade flows. In the analysis data set, affiliate arms-length sales to the U.S. are positive for 42% of firm-year observations, while affiliate intra-firm sales to parents are positive 75% of the time. For parents, the fraction with arms-length sales to Canada is 86%, and the fraction with intra-firm sales to the affiliate is 82%. These percentages are quite stable over time, despite tariff reductions.

Table 2 provides descriptive statistics on the cost shares for labor, materials and capital. It reports mean and median cost shares for the firms in the analysis sample. Statistics are presented for three-year intervals, because there is some noise in the means and medians induced by the rather frequent entry and exit of small firms from the data set.

Our model with Cobb-Douglas technology implies that cost shares should be stable over time, except for minor fluctuations induced by labor force adjustment costs. In Table 2 we assume zero profits and measure the capital share as the residual of revenues minus other factor costs. This is not exactly consistent with our model, in which firms have market power and have positive profits. Thus, in Table 2, the capital share may appear to change simply because the price elasticity of demand facing firms is changing.

Nevertheless, Table 2 provides evidence that cost shares were quite stable for those parents and affiliates that did not use intermediates. Given the large movements in relative factor prices apparent in Figure 2, this suggests that a Cobb-Douglas specification is reasonable. For instance, between 1984-86 and 1990-92, the price of labor in Canada rose roughly 20% relative to the prices of materials and capital. Yet, for affiliates that did not use intermediate inputs from parents ( $N_f=0$ ), the mean labor share rose only 0.6 percentage points (about 2.4%) over this period. Thus, unit elastic demand does not seem like too bad an assumption. Input cost shares also seem stable for parents that do not use intermediates shipped from the affiliate ( $N_d=0$ ).

But cost shares were much less stable for affiliates that use intermediates from parents. For such affiliates, the mean (median) capital share dropped from 28.1% (27.5%) in 1984-86 to 21.2% (21.2%) in 1993-95. At the same time, the mean (median) cost share for intermediates shipped from the parent rose substantially, from 15.0% (9.8%) in 1984-86 to 18.9% (13.6%) in 1993-95. These figures understate the growth in intermediate shares, because there was rapid growth in both the first and last three years of the sample. Taking a three-year average dampens this out. Figure 4 makes the rapid growth in affiliates' intermediate input shares more obvious.

Figure 4 also shows that the share of intra-firm intermediates in parents' costs increased by roughly 230% over the sample period. At the same time, parents that use intermediates shipped from affiliates ( $N_d>0$ ) had downward trending labor shares. *Prima facie*, it appears quite implausible that the drop in the mean U.S. tariff rate from about 3.8% in 1984 to 1.2% in 1995 could explain this huge increase in intermediates shipped from affiliates. This tariff decline decreased the cost of intermediates to parents by only about 2.5 percent. Thus, enormous demand

elasticities would be needed to rationalize the observed increase in affiliate-to-parent flows of intermediates on this basis. A similar story holds for parent-to-affiliate flows of intermediates.

## VI.B. Parameter Estimates for the Structural Model

Table 3 reports estimates of our structural model of MNCs' marginal production and trade decisions. The first panel of Table 3 reports estimates of parameters related to the labor share in the parent's Cobb-Douglas production technology. Recall that these parameters map into the share parameter itself through the transformation given by equations (7), (9) and (10). The estimates in Table 3 are for the parameters in equation (9). The first term is the intercept ( $\alpha_0^{Ld}$ ). The second term,  $\alpha_{shift}^{Ld}$ , is a shift parameter that allows the labor share to differ for the subset of firms with positive intra-firm flows (i.e., it multiplies  $I[N_d > 0]$ ). The third and fourth terms are time trends, which are relevant for parents that do and do not use intermediate inputs from the affiliate, respectively. Finally, the fifth term is the Box-Cox parameter from equation (11) that captures departures of the stochastic term in the labor share equation from log normality ( $bc(I)$ ).

The second and third panels of Table 3 report parameters relevant to the parent's material and capital shares, respectively. Note that the capital share equation has fewer parameters. When a parent does not utilize intermediates from the affiliate, it has only three inputs, so the capital share is just  $1 - \alpha^{Ld} - \alpha^{Md}$ . Thus, the capital share equation is only relevant for parents that do use intermediates from the affiliate, and so it does not include the shift parameter or the extra time trend that are included in the labor and material share equations. The fourth through sixth panels of Table 3 contain exactly the same types of parameters, but for the affiliate.

A fascinating aspect of the results is that the time trends on the share parameters are small and insignificant for parents and affiliates that do not use intermediates that are shipped intra-firm. That is, in Table 3, the terms  $\alpha_{Time}^{Ld} \cdot t \cdot I[N_d = 0]$ ,  $\alpha_{Time}^{Md} \cdot t \cdot I[N_d = 0]$ ,  $\alpha_{Time}^{Lf} \cdot t \cdot I[N_f = 0]$  and  $\alpha_{Time}^{Mf} \cdot t \cdot I[N_f = 0]$  are all insignificant and quantitatively small. Thus, the behavior of these parents and affiliates is well described by a CRTS Cobb-Douglas technology with fixed share parameters, consistent with the descriptive statistics on cost shares presented in Table 2.

In contrast, for the subset of MNC parents that do utilize intermediates from affiliates, and affiliates that use intermediates from parents, the time trends for the share parameters are all highly significant. The direction of all the trends is negative, but this result should be interpreted with care. Since the trends feed into logistic transformations like (7)-(8), it is only the share of the input with the largest negative time trend that necessarily falls. The behavior of shares for inputs with smaller negative trends is ambiguous. Clearly, however, the fact that the time trends are negative for labor, capital and materials means the share of the omitted category (intermediates) must be rising. Thus, conditional on MNCs having had positive intra-firm flows initially, the estimates imply that "technical change" was driving up the share of intermediates.

For parents, the strongest negative time trend is on the labor share, while for affiliates it's

on the capital share. This is consistent with the descriptive statistics in Table 2, which showed that the labor share trended down for parents while the capital share trended down for affiliates.

For all the technology parameters, the Box-Cox parameters (i.e.,  $bc(1)$  through  $bc(6)$ ) are (slightly) less than zero, implying that a transformation function (slightly) more strongly concave than the log is necessary to bring them into line with normality.<sup>39</sup>

The bottom panel on the first page of Table 3 reports estimates of some key parameters of the model that are common across firms. The estimated profit rate  $R$  is 16.5% and estimated rate of TFP growth,  $h$ , is 4.5%. We could not reject a specification in which  $h$  was common across the parent and affiliate. Both of these estimates seem reasonable. The high rate of TFP growth for U.S. MNCs is consistent with prior work in this area (see Cummins (1998)), and the profit rate estimate seems reasonable given prior estimates (see, e.g., Fraumeni and Jorgenson (1980)).

The top four panels on the second page of Table 3 contain estimates of the labor force adjustment cost parameters. The estimates for  $\delta_d w$  and  $\delta_f w$  are both close to one, implying that the cost of a given change in the labor force increases one-for-one with the wage rate. It is reasonable that search costs are higher (as are severance costs) for high-wage, high-skill workers. The intercept shift for  $N_f > 0$  is significant and positive in the  $\delta_f$  equation, suggesting that labor force adjustment costs are greater for affiliates that ship intermediates to parents.<sup>40</sup> The time trends in the  $\delta_d$  and  $\delta_f$  equations are both significant and positive, suggesting that labor force adjustment costs increased over time.

The third panel contains estimates of the generalized labor force adjustment cost function. The estimates of  $\mu$  and  $\Delta$  imply that adjustment costs are not well described by the common linear-quadratic in levels specification, since they depart substantially from  $\mu=1$  and  $\Delta=0$ . The fact that  $\mu < 1$  and  $\Delta > 0$  implies that the cost of a given absolute change in labor force size is smaller to the extent that the change represents a smaller fraction of the initial labor force.

The fourth panel contains estimates of the parameters that determine the variance of labor adjustment forecast errors ( $\tau$ ). Not surprisingly, the forecast error variances are an increasing function of labor force size. Interestingly, the domestic forecast error variance is higher (for a given labor force size), and domestic and foreign forecast errors are positively correlated.

The middle two panels on the second page of Table 3 contain estimates of the parameters that determine the (negative) inverse price elasticities of demand for the U.S. and Canadian produced good ( $g_1$  and  $g_2$ ). These market power parameters are estimated with an intercept shift

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<sup>39</sup> The next panel of Table 3 contains estimates of the two scale parameters,  $SC_d$  and  $SC_f$  which account for the fact that the scale of the parameters and stochastic terms in the logistic equations (7)-(8) that determine shares is not comparable across the three-outcome ( $N_d = 0, N_f = 0$ ) and four-outcome ( $N_d > 0, N_f > 0$ ) specifications. As expected both parameters are less than one, since the scale should be reduced in the three-outcome case.

<sup>40</sup> A dummy for  $N_d > 0$  was not significant in the affiliate adjustment cost equation, and similarly, a dummy for  $N_f > 0$  was not significant in the parent adjustment cost equation.

and a differential time trend for firms that use intra-firm flows. Note that the intercept shift is not significant for either the domestic or foreign market power parameter. Also, the domestic market power does not vary significantly over time. But market power for Canadian produced goods trends downward. The Box-Cox parameter for  $g_1$  implies that a transform close to the square root is needed to induce normality of the residuals, while the transform for  $g_2$  is closer to linear.

Finally, the last four panels of Table 3 contain estimates of the four demand function intercept parameters (i.e. U.S. and Canadian demand for the U.S. and Canadian produced goods). All four demand function intercepts exhibit significant negative time trends, implying reduced demand at any given price level. The Box-Cox transform parameters for these four equations are all close to zero, implying that the demand shocks are well described by log normality.

Recall that each of the 12 technology and demand function parameters is heterogeneous across firms and over time. Each parameter has a firm/time specific component consisting of a random effect,  $\mu_i$ , and a transitory error,  $v_{it}$ . This structure implies equal correlations at all leads and lags, all the way out to  $t+11$ . As we would expect, all the firm specific parameters are highly serially correlated. The technology and demand function intercept parameters show more persistence (i.e., correlations in the 0.72 to 0.80 range) than do the market power parameters (i.e., correlations of 0.46 and 0.53). The cross-correlations within a time period imply that the demand shocks for the same good across the two countries are extremely highly correlated (roughly 0.97), while demand shocks for the two different goods within the same country are not so highly correlated (roughly 0.40).

Keane (2003) develops econometric methods for evaluating distributional assumptions in a model like ours. For our model, he shows that normality is rejected at the 1% level for only one of the 12 residuals—the affiliate materials share—and at the 5% level for only one additional residual—the parent capital share. Recall that a novel feature of our approach, which we share with Krusell et al (2000), is the assumption that forecast errors are normal. Keane (2003) shows that the simulated posterior distributions (conditional on the data and the model parameters) for the domestic and foreign labor force adjustment cost forecast errors,  $\eta^d$  and  $\eta^f$  are essentially indistinguishable from normality. Thus, our assumptions about the distributions of the stochastic terms appear (for the most part) to be supported.

## **VII. Simulations of Tariff Effects on Trade**

In Table 4 we use simulations of our model to examine the effect of tariff reductions on MNC-based trade. Specifically, using a steady-state simulation, we compare the baseline levels of intra-firm and arms-length trade in the last year of our sample (1995), given actual tariffs in that year, to the levels that would have obtained under two different counterfactual scenarios: (1) no tariff reductions (i.e., keeping tariffs at their 1984 levels) and (2) complete tariff elimination.

Since we have not implemented a full-solution algorithm,<sup>41</sup> we cannot simulate the short-run outcomes generated by our dynamic model. However, we can use a steady-state version of our model (which assumes no labor force adjustment costs) to simulate the long-run response of the population of firms to changes in the policy environment. The simulations are done using 543 vectors of technology and demand parameters drawn from the posterior distribution of the firm specific parameters of our model. Keane (2003) describes this procedure.

The first row of Table 4 shows the mean levels of domestic sales, intra-firm and arms-length trade flows and U.S. and Canadian labor that MNCs are predicted to choose (in the long-run steady state) under the actual policy regime that prevailed in 1995. The second row shows levels that would have obtained under the counterfactual that U.S. and Canadian tariffs are held fixed at their 1984 levels, and the third row simulates the complete elimination of tariffs. In each case, the technology and demand parameters are held fixed at their 1995 levels. The simulations assume that firms only adjust to tariff changes on the intensive margin, since results in Feinberg and Keane (2005) imply that tariffs have no significant effect on the extensive margin.

Our simulations imply that arms-length trade is quite sensitive to tariffs. If tariffs were returned to their 1984 levels, U.S. arms-length exports to Canada would drop 20%, while affiliate arms-length sales to the U.S. would drop 30%. Since average tariff reductions over this period were about 4 and 3 percentage points for Canada and the U.S., respectively, these figures imply demand elasticities for imports and exports in the ballpark of  $-10$  to  $-5$ . Head and Reis (2003) obtain an elasticity of substitution between U.S. and Canadian good varieties of about 8, which seems broadly consistent with our results.

A key result in Table 4 is the difference in sensitivity of the intra-firm and arms-length trade flows to changes in tariff levels. For instance, the intra-firm trade flow from U.S. parents to Canadian affiliates is predicted to drop only about 4.9% if tariffs were raised back to their 1984 level, and the intra-firm flow from affiliates to parents is predicted to drop only about 2.3%.

Although we highlight the finding that arms-length trade is much more sensitive to tariffs than intra-firm trade, we are not suggesting that intra-firm trade is insensitive. For example, our model predicts that if tariffs were eliminated completely (starting from the 1995 baseline), then US parents would ship 4.8% more products to Canadian affiliates, and affiliates would ship 1.5% more intermediates back to parents. These are quantitatively important effects, and they imply that tariffs continue to be a factor restraining intra-firm trade in some industries.

Table 4 also reports effects of the tariff experiments on employment and sales. When tariffs are raised to 1984 levels, Canadian affiliate domestic sales and employment fall by 5.6%

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<sup>41</sup> To do so would require us to specify the driving processes for demand shocks, tariffs, wages, prices of materials and capital, and technical change. All this is well beyond the scope of the paper.



and 8.5%, respectively.<sup>42</sup> Not surprisingly, U.S. parent domestic sales and labor change less under the high-tariff regime, with the former dropping by 0.7% and the latter dropping by 1.2%.

As we saw in Figure 2, tariffs were not the only factor that changed substantially during our sample period. There were also substantial changes in relative wages, and in prices of capital and materials. And our estimates imply substantial technical change. In Table 5 we decompose changes in key variables of interest into parts due to tariffs vs. technology vs. wages vs. all other factors. The first column of Table 5 reports the actual changes in several variables of interest that occurred from 1984-1995. The second column reports the predicted change from 1984 to 1995 in the steady state level of each variable, given all changes in the environment. The third, fourth and fifth columns report the predicted changes due to changes in tariffs, technology and wages, respectively. The last column reports the combined effect of all other factors.

Of course, the predicted change in steady state levels is not directly comparable to the change in actuals, since the latter include transition dynamics. However, from a face validity standpoint it is comforting that the predicted changes line up reasonably well with the actual changes. Our model predicts that all factors combined led to an increase of 99% in U.S. parent intra-firm sales to affiliates, and a 79% increase in U.S. parent arms-length sales to Canada. The actual changes were 73% and 75% respectively. And the model predicts that all factors combined lead to a 123% increase in affiliate intra-firm sales to parents, and a 9% increase in affiliates arms-length sales to the U.S.. The actual changes were 95% and 4% respectively.

Interestingly, the model predicts that tariff reductions alone would have increased affiliates' arms-length sales to the U.S. by 32.5%. The model implies that technical change was also driving up affiliate arms-length sales. Yet, overall, affiliate arms-length sales to the U.S. only increase 9% in the model simulation and 4% in the data. According to the model, rising Canadian real wages were a key factor holding down exports to the U.S.. As we saw in Figure 2, the real wage (in U.S. dollar terms) paid by Canadian affiliates increased by 20% from 1984-1995. Our model predicts that this reduced affiliates' arms-length exports to the U.S. by 20%.

Table 5 reveals the important role our model assigns to technical change in increasing intra-firm trade. Of the 99% increase in parents' intra-firm sales to affiliates, the model attributes 72 percentage points to technical change. And of the 123% increase in affiliates' intra-firm sales to parents, the model attributes 84 percentage points to technical change. The changes attributed to tariff reductions are only about 10 and 5 percentage points, respectively. While these tariff effects are not trivial, they are an order of magnitude smaller than the impact of technology.

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<sup>42</sup> Our finding that tariff reductions increase affiliate employment may appear to contradict Gaston and Trefler (1997) who find (small) negative employment effects. But they examine all of Canadian manufacturing while our results are only for affiliates of U.S. MNCs. Since tariffs are a tax on internal flows within MNCs, it would not be surprising if tariff reductions benefited MNCs relative to national firms.

Finally, a fascinating aspect of both the data and the simulations is the radically changing nature of the parent/affiliate relationship. Affiliate sales in Canada have been falling at the same time that shipments to parents have doubled. Feinberg and Keane (2001) pointed out that the growth of affiliate shipments of intermediates to parents was clear evidence that Canadian manufacturing is not being “hollowed out” by free trade, as many FTA opponents had feared.<sup>43</sup> But Canadian manufacturing affiliates are clearly being transformed into production units that are more fully integrated into MNCs’ overall production process. In 1984, sales of intermediates to parents were about 38% of affiliate total sales. By 1995, this figure had risen to 63%! Our model attributes most of this dramatic change not to tariff reductions, but to “technology.”

### **VIII. Analyzing the Sources of Technical Change: Why do the Share Parameters Increase?**

Next, we explore the sources of technical change driving up the intra-firm intermediate shares. But we first ask whether the key finding - that tariffs explain a substantial increase in arms-length MNC based trade between the U.S. and Canada, but little of the growth of intra-firm trade – is an artifact of some special feature of our model, or if the data clearly “speaks” to this point. Figures 5 and 6 address this issue. The left panel of Figure 5 plots the change in U.S. parent arms-length exports between 1989 (the year of the FTA) and 1995, for four groups of firms. Firms are grouped into quartiles according to the magnitude of the Canadian tariff reduction for their industry over the period.<sup>44</sup> Clearly, exports to Canada increased more in industries where Canadian tariffs fell most. For industries where the Canadian tariff reductions were negligible, arms-length exports actually fell. In industries with the greatest tariff reductions (4 percentage points at the median), growth in arms-length exports was roughly 35%.

The right panel of Figure 5 reports a similar graph, except for U.S. parent intra-firm sales to Canadian affiliates. Here, there is no clear relationship between the magnitude of the tariff reduction and the increase in intra-firm flows. In fact, the largest increase in intra-firm trade

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<sup>43</sup> Many have argued that tariff jumping FDI led to inefficiently small Canadian manufacturing plants – see Eastman and Stykolt (1967), Caves (1984, 1990), Baldwin and Gorecki (1986). This led to concern that the FTA would “hollow out” Canadian industry, since U.S. MNCs could most efficiently serve both markets from large U.S. plants. Feinberg, Keane and Bognanno (1998) and Feinberg and Keane (2001) present firm level evidence that contradicts this view. Gaston and Trefler (1997) and Trefler (2001) also examine the impact of U.S.-Canada trade liberalization on Canadian manufacturing, using industry level data. Their identification strategy exploits the fact that tariff decreases differed substantially across industries. Trefler (2001) concludes that the FTA reduced employment of production workers, increased earnings of production workers, reduced output, and raised labor productivity. He concludes that the FTA did not affect either the number or scale of Canadian manufacturing plants. Head and Ries (1997) also estimate that the FTA had little effect on the scale of Canadian manufacturing plants.

<sup>44</sup> Note that, in Figures 5-6, Canadian tariffs actually increase slightly for firms in the fourth quartile. This is because we construct weighted average tariffs for U.S. parent flows to Canada. A change in the industry mix of sales may lead to an increase in our tariff measure, even if industry level tariffs are decreasing. This is an unavoidable consequence of the need to aggregate sales and tariffs across industries.

(roughly 140%!) occurred in the 3<sup>rd</sup> quartile industries, where Canadian tariffs reductions were quite small. Many of these industries had very low tariffs to begin with.

Figure 6 tells a similar story for Canadian affiliate arms-length and intra-firm shipments to the U.S.. The former are closely related to tariff changes, while the later are not. Even in the 3<sup>rd</sup> and 4<sup>th</sup> quartile industries where U.S. tariffs changed very little (and were small to begin with), intra-firm shipments to parents grew roughly 100% and 30%, respectively.

Given these figures, it seems obvious that trade liberalization cannot explain much of the growth in intra-firm trade. For instance, to explain the average 100% increase in intra-firm trade in intermediates we see among the third quartile firms in the right panel of Figure 6, for whom the median tariff decline was only 0.6 points, we would need demand elasticities of at least -100. It would be difficult for any plausible model to generate such large price elasticities of demand for intra-firm intermediates,<sup>45</sup> so it does not appear that our Cobb-Douglas specification for technology could be critically driving our results. Given the lack of correlation between tariffs and intra-firm trade, it is not surprising that our model attributes most of the growth of intra-firm trade to “technical change” (i.e., trends in the Cobb-Douglas share parameters).<sup>46</sup>

Nevertheless, we proceed to test the Cobb-Douglas specification by regressing the intermediate share parameters on a generic time trend and the factor input prices. If factor shares are invariant to factor prices, but technical change shifts the share parameters, then factor prices should be insignificant, and the time trend should capture the technical change. We report the results of this regression in Table 6. Not surprisingly, the Cobb-Douglas is literally rejected, as some of the factor price coefficients are statistically significant. Of course, we don't think technology is literally Cobb-Douglas, so this is to be expected. What is surprising is how minor the rejection is. The bottom panel of Table 6 interprets the magnitudes of the coefficients by asking how one standard deviation changes in each variable are predicted to shift the share

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<sup>45</sup> Hanson, Mataloni and Slaughter (2002), using a very different methodology from ours, exploit cross-industry and cross-country variation in tariffs to estimate a price elasticity of demand for intermediates by U.S. MNC affiliates of about -3. Given this figure, tariffs can only explain a small fraction of the increase in intra-firm trade. In Yi (2003)'s model, tariff effects on the costs of intermediates are magnified if goods-in-process must cross the border several times. His model generates demand elasticities for intermediates on the order of -10 (see his Table 3), which is still far too small to explain a near doubling of intra-firm trade given tariff declines of a few points or less. Indeed, our results are actually similar to Yi's, since his calibrated model still leaves most of the increase in trade in the 80s and 90s unexplained, and in his conclusion he speculates that technical change may explain the residual growth of trade.

<sup>46</sup> In recent models of intra-firm and intra-industry trade by Yi (2003) and Eaton and Kortum (2002) there are many varieties of intermediates, and tariff reductions increase the number of varieties that are traded. If varieties are close substitutes in production, small tariff reductions can have big effects on intra-firm trade (i.e., their models give demand elasticities on the order of -10, which, as we noted above, is still too small to explain most of the growth of intra-firm trade). If this variety mechanism is at work, we cannot see it, because we only observe the total value of intermediates traded intra-firm, not the number of varieties. However, in this case, the total value of intra-firm trade should appear very sensitive to tariffs at the industry level. This is inconsistent with our finding of essentially no relationship between tariffs and intra-firm trade. It is clearly difficult to reconcile a story designed to make intra-firm trade very sensitive to tariffs with data where there is essentially no correlation at the industry level.

parameter. In all cases, these shifts are quantitatively quite small.

For instance, in the ND share equation, the U.S. tariff plus transport cost is insignificant. The Canadian tariff coefficient is .085 and significant in the most general specification (which includes industry dummies and firm specific random effects). However, this coefficient is the “wrong” sign – from the perspective of trying to use misspecification to explain away our result – as it implies that Canadian tariff reductions actually reduce the ND share. More importantly, the magnitude is small. As we see in the bottom panel of Table 6, a one standard deviation drop in the tariff is 3.275 points. The coefficient estimate of .085 implies that this would lower the ND share by only -0.278 points.<sup>47</sup> In contrast, the time trend accounts for a 1.276 point increase in the ND share over the ’84-’95 period. Recall that the average ND share increased from 1.4% in 1984 to 3.0 % in 1995, an increase of 1.6 points. Thus, the estimates in Table 6 imply that the time trend “explains” most of that increase, while factor price changes operation through misspecification of the Cobb-Douglas only account for small changes in the ND share.

Another way to see this is to note that, in Table 6, when we add factor prices to the ND regression, the coefficient on the generic time trend actually increases (slightly). So changes in factor prices combined with misspecification of the Cobb-Douglas actually cause us to slightly understate the importance of the technical change captured by the time trend. The story is basically the same in the NF equation. There, including factor prices causes the generic trend coefficient to fall very slightly. Again, the tariff variables are significant, but the quantitative magnitude of their coefficients is very small.

Thus, we feel we have convincingly shown that tariff reductions simply cannot plausibly explain very much of the increase in intra-firm trade between the U.S. and Canada. It seems nearly impossible to construct a model where tariffs have a big effect on intra-firm trade, yet there is almost no correlation between tariffs and intra-firm trade. Our model’s attribution of the growth in intra-firm trade to “technical change” is not the result of model misspecification.<sup>48</sup>

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<sup>47</sup> In a typical industry the Canadian tariff dropped by about 4.1 points over our sample period. Thus, the shift in the ND share that arises due to changing Canadian tariffs and misspecification of the Cobb-Douglas is only -.35 points.

<sup>48</sup> Some readers suggested that part of the growth of intra-firm trade may be due to transfer price manipulation. U.S. effective corporate tax rates are higher than Canadian rates in manufacturing (46% vs. 36% in 1995), creating an incentive to shift profits to Canada. To do this, the MNC should overprice intermediates shipped from affiliate to parent, and vice versa. But, as Mathewson and Quirin (1979) note, tariffs create an incentive to undervalue all intra-firm shipments, so tariff reductions might lead to higher transfer prices. But this transfer price manipulation story for the increase in intra-firm trade is implausible because, as we noted in section III.2, MNCs’ ability to manipulate transfer prices is heavily constrained by U.S. and Canadian tax regulations, and, in fact, there is little evidence that MNCs engage in transfer price manipulation in the U.S.-Canada context. More importantly, if tariff reductions created transfer price manipulation that led to the appearance of greatly increased intra-firm trade, we would see a strong correlation between tariffs and intra-firm trade, which we do not.

Nevertheless, we examined data on real trade quantities to validate our finding of substantial increases in intra-firm trade. The US ITC provides Census data on real trade quantities at its website ([dataweb.usitc.gov](http://dataweb.usitc.gov)). The data are not broken down into arms-length vs. intra-firm. However, our data indicate that the vast majority of U.S./Canada trade in the computer and office equipment industry (SIC 357) is intra-firm. This is also the industry

Next, we ask, “if factor prices can’t explain the shifts in the intermediate input share parameters, then what can?” If we could find measurable variables that are quantitatively important in the ND and NF share equations, and that significantly reduce the generic time trend coefficients, it might give us important clues about the underlying causes of increased intra-firm trade. Thus, we decided to conduct an exploratory regression analysis, in which we regress the share parameters on a wide range of industry and firm characteristics.

In Table 7, the dependent variable is the ND share. The independent variables include tariff and transport costs, factor prices, and the following industry/firm specific variables: the R&D intensity of the industry, the Japanese import penetration rate, the average ratio of information technology capital to sales (IT/S) in the industry (used in Stiroh (2002)), the average inventory-to-sales (I/S) ratio in the industry, the scale of the MNC (as measured by total third party sales in logs), the growth of the MNC (as measured by the ratio of sales at time  $t$  to average sales over the sample period), and several dummy variables to capture the structure of the MNC, such as dummies for whether the affiliate sells to third parties in the U.S., whether the parent exports to third parties in Canada, whether the parents ships intermediates to the affiliate, and, finally, the size of the MNC’s worldwide affiliate network. We describe the reasoning behind including this set of variables in detail in our companion paper, Keane and Feinberg (2005).

Many of the variables in the regression are entered in two ways: First, the initial, 1983 level of the variable is interacted with trend. This allows us to determine whether, for instance, industries that were more R&D intensive in 1983 had greater trend growth in the ND share. Second, variables are also entered in current levels. This allows us to determine if, for instance, MNCs that grew more or made greater IT investments also had greater growth in the ND share.

A striking result emerges from the regression. With a couple minor exceptions that we will note later, *the only variable that is statistically significant and quantitatively important in predicting growth of shipments of intermediates by affiliates to parents is the industry I/S ratio.*<sup>49</sup> Also, the generic trend coefficient drops from .116 vs. .048, suggesting that the factors we have included “explain” roughly 60% of the trend growth in intra-firm trade at the aggregate level.<sup>50</sup>

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with the second highest volume of intra-firm trade (after autos and auto parts). In SIC 3577 (computer peripheral equipment and parts) the quantity of U.S. exports to Canada increased 446% from 1989 to 1995, while the quantity of imports from Canada increased 169%. Since almost all trade in this industry is intra-firm, this is clear evidence that the quantity of intra-firm trade did increase substantially. The same is true in other sub-categories of SIC 357.

<sup>49</sup> This result is extremely robust to many changes in specification. It is little affected if we use the I/S ratio for the firm instead of the industry, and across a wide range of alternative specifications that involve adding or deleting other variables from the equation, or changing the functional form with which I/S is entered. Our results are also little changed if we simply use the ND share of total sales as the dependent variable, rather than the estimated ND share parameters from the production function. These two quantities are very highly correlated.

<sup>50</sup> For all variables that are interacted with trend, we always de-mean the variable before constructing the interaction. Thus, the generic trend coefficient retains its interpretation as the generic trend for a typical firm. This trend captures our “ignorance,” since it measures the trend in the ND share that is not explained by any variables in the model.

We originally decided to include the I/S ratio in the regression as a proxy for advances in logistics management and computer based logistics systems over the past two decades. We suspected that these advances might have enabled MNCs to more efficiently organize intra-firm flows of intermediates, thus reducing the level of work-in-progress inventories – and hence the inventory carrying cost – needed to sustain any given level of intra-firm trade.<sup>51</sup> A reduced I/S ratio implies success in adopting these methods. The result that the I/S ratio is so closely associated with growth in intra-firm trade suggests that this factor may indeed be important.

The quantitative magnitude of the I/S coefficients is difficult to interpret directly, because we enter I/S in the equation in a rather flexible way. It is entered in level form,  $I/S(t)$ , its 1983 level is interacted with trend,  $I/S(83) \cdot \text{trend}$ , and its 1983 level is interacted with its current level. We did this because it allows not just the absolute change in I/S to matter, but also its change relative to its 1983 level. The bottom panel of Table 7 clarifies the meaning of the estimates. There, we calculate the implied change in the ND share under six different scenarios: The I/S ratio could be average, 4 points above average or 4 points below average in 1983.<sup>52</sup> And the change in the I/S ratio could be -3.66 points (the average) or -7.32 points (twice the average).

The calculations show that, for a firm that is completely “average” (i.e., average I/S ratio in 1983, average decline in the I/S ratio from ‘83 to ‘96), the predicted increase in the ND share is 1.283 points. However, a firm that had a relatively good I/S in 1983 (4 points below average) and had twice the average decline in I/S (7.32 points) is predicted to have a much larger 3.325 point increase in the ND share. And a firm that had a relatively bad I/S ratio in 1983 (4 points above average), and had only the average decline in I/S (3.66 points), and hence no improvement in its relatively bad position, is predicted to have almost no change in the ND share. Thus, the regression model says that improvement in the I/S ratio *relative* to the manufacturing average is a strong predictor of increasing ND share.

Although we had hypothesized a relationship between improved logistics and intra-firm trade, we were surprised by the finding of such a strong relationship between trade and I/S, as well as the lack of significance of other factors. In order to gain a deeper understanding of these results, we undertook case studies of several Canadian affiliates of U.S. MNCs across several industries. The results of this work are described in our companion paper Keane and Feinberg (2005). Here, we briefly summarize our findings.

Many U.S. MNCs suffered serious market share losses in the 70s and early 80s. This was largely the result of a challenge from Japanese manufacturers who were producing higher quality

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<sup>51</sup> For example, Materials Requirement Planning (MRP) and Enterprise Resource Planning (ERP) systems collect and integrate transactional data within the firm and feed the data into manufacturing scheduling and other basic business functions such as finance and accounting. These systems help firms reduce inventory by synchronizing upstream and downstream activities both across units of the firm and between a firm and its customers and suppliers.

<sup>52</sup> The mean I/S ratio in 1983 was 16.8%.

products in greater variety, yet at lower unit costs. Many U.S. MNCs sent study teams to Japan in early 80s to learn how they did it. A key discovery was that many Japanese manufacturers had superior logistics management practices to U.S. firms, in that they could sustain given levels of output using much lower levels of work-in-progress and final goods inventories. This stemmed largely from the development of the just-in-time (JIT) production system by Taichii Ohno at Toyota in the in the 50s and 60s (see Ohno (1988), Shingo (1989)), which spread throughout much of Japanese manufacturing in the 70s. Monden (1981) and Schonberger (1982) provided early expositions of the JIT system in English. General awareness of the JIT system among U.S. manufacturers developed in the '83-'85 period. In order to respond to the Japanese manufacturing challenge, many U.S. MNCs began to adopt the JIT system during the 80s and 90s. However, adopting JIT requires a radical reorganization of the firm (i.e., it is organized around products rather than functional areas) so that successful adoption was gradual.<sup>53</sup>

The gradual adoption of JIT techniques by U.S. manufacturers had dramatic effects. In Figure 7, we see that the I/S ratio in U.S. manufacturing hovered in a narrow range from 1958-1982. But in 1983, there is a structural break, and a clear downward trend begins that has persisted ever since. Even more importantly, there is great heterogeneity across industries in the extent and timing of I/S reduction. Figure 8 presents I/S ratios for several industries over the '81-'96 period. For example, in the computer industry, the drop in I/S in the early part of the period is dramatic - from 28% in 1984 to 16% in 1987, but it is then rather flat until another sharp drop occurred in 1996. In contrast, in appliances, there is little change until the early 90s. But there is a sharp drop from 16% in 1990 to 11% in 1992. Interestingly, our case studies revealed that this corresponds exactly to the period when the appliance division of GE adopted JIT techniques. The industries in Figure 8 were not chosen to be representative, but merely serve as illustrations. Indeed, there are also several industries where I/S ratios declined very little.

Based on our case studies of individual firms and the evidence in Figures 7-8, we believe the I/S ratio serves largely as measure of firms' success in adopting the JIT production system.

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<sup>53</sup> The JIT system is not about reducing inventories simply for the sake of reducing carrying costs. The central idea of the system is that inventories provide a buffer that allows a production process to keep running despite quality problems (e.g., faulty parts) and despite process inefficiencies (e.g., bottlenecks). Thus, inventories hide problems. By reducing inventories, the production process becomes more fragile, its problems are revealed, and solutions can be found. This leads to improved quality and greater productive efficiency in the long run. The JIT system also reduces the efficient scale of a plant by about two-thirds, since inventory storage, quality inspection and rework areas are no longer needed (or at least greatly reduced). A key feature of JIT is its total systemic nature. For instance, quality problems may stem from the design of the product itself, so manufacturing must be considered during the design stage. And keeping extremely low inventories requires holding down variance of demand, which impacts how one does marketing and distribution. It also requires that quick changeovers between producing different varieties of differentiated products be possible, which makes it desirable to design the varieties to have many common components. Such complementary between different aspects of design, manufacture, distribution and marketing in "modern manufacturing" is discussed by Milgrom and Roberts (1990).

Thus, the results in Table 7 imply that those industries where JIT production techniques have been most successfully adopted are also the industries where U.S. manufacturing parents have most increased their imports of intermediates from Canadian affiliates.

We emphasize that this result is not based on correlating two trending variables (i.e., I/S and intra-firm trade) in the aggregate. It is important that the timing and success of JIT adoption (and hence, inventory reduction) varies considerably across industries and firms, because this creates the leverage to identify the relationship between inventories and intra-firm trade at the industry/firm level. Furthermore, tariffs also exhibit a strong trend over the sample period at the aggregate level (see Figure 1), but they nevertheless fail to correlate with intra-firm trade at the industry/firm level. Finally, our regression also includes a time trend, so the impact of I/S on intra-firm trade is identified only from industry specific deviations from the aggregate I/S trend.

Having found empirical support for the hypothesis that advanced logistics practices like JIT increased intra-firm trade in intermediates, we ask whether this finding make sense theoretically. We believe it does. An important cost of transporting intermediates intra-firm, not captured by physical transport costs or tariffs, is the inventory carrying cost that arises from the time the goods are in transport and the time they sit in stock before they are used in the next stage of the production process. These inventory costs are higher to the extent that larger buffer stocks of intermediates must be held to insure against faulty shipments shutting down the next stage of production. Under the JIT system, the required buffer stock of work-in-progress inventory needed to support any given level of intra-firm trade is lower. Thus, *the JIT system lowers the inventory carrying cost of intra-firm trade in intermediates*. At a time (i.e., 1984) when tariff and physical transport costs were already quite low, it seems plausible that inventory carrying costs were a substantial part of the cost of intra-firm trade in many industries. Indeed, the only two studies of the subject that we are aware of, the HP study by Lee, Billington and Carter (1993) and the DEC study by Arntzen et al (1995), both found this to be true. In fact, these studies were used by HP and DEC to reorganize their worldwide manufacturing and distribution systems in ways that reduced the inventory carrying costs of intra-firm trade.

Some other aspects of the regression results in Table 7 also seem consistent with the story that improved logistics management and JIT adoption reduced the costs of intra-firm trade:

First, note that the coefficient on IT/S is actually negative (-.3376). This finding was quite a surprise to us, because our original hypothesis was that IT (i.e., computers running MRP systems, bar codes, etc.) allowed easier communication between divisions of a firm. We expected that this had lowered the cost of coordinating fragmented production processes across locations, thus reducing the cost of intra-firm trade. But, as we later found, there is a strong consensus in the industrial engineering literature that mere adoption of IT, without the substantial changes in management practice and organizational structure needed to implement a JIT system,



does little to improve logistics management.<sup>54</sup> Remember that the regression coefficient on IT/S captures the effect of increasing IT investment holding I/S fixed. Thus, a negative sign on IT/S makes sense: If a firm that adopts IT cannot improve I/S, it implies its logistics management is poorly organized. Such a firm could not successfully organize for increased fragmentation of the production process across locations and increased intra-firm trade. Thus, we argue it was the JIT system, rather than computers *per se*, that reduced the cost of intra-firm trade.

Second, the interactions of the time trend with firm size in 1983 (as measured by log third party sales of the entire MNC) and with IT/S in 1983 are both positive. This implies MNCs that were larger and more technologically advanced in 1983 tended to have larger increases in the ND share over our sample period. This is consistent with our case studies in Keane and Feinberg (2005), which suggested that larger and more technically advanced MNCs were the first to learn about the JIT system, and were the earliest adopters of advance logistics management practices.

Finally, it is worth emphasizing that tariffs and transport costs are not significant in the regression in Table 7. The significant coefficient on the Canadian tariff plus transport cost that we found in Table 6 is wiped out by inclusion of I/S and the other control variables.

Next, we ran two additional regressions where the dependent variables are: (i) the NF share, and (ii) a measure of overall intra-firm trade in both directions. That is, we take ND plus NF and divide by total MNC sales to unaffiliated parties, to get the intra-firm trade share of total MNC sales. The results of the ND+NF share regression look very similar to those for the ND share – in fact, they imply an even stronger correlation between improvement in the I/S ratio and increases in intra-firm trade – so we will not discuss them in detail.

However, in regression with the NF share as the dependent variable, we basically find that nothing is significant except the generic time trend. We conjecture that this occurs because the NF share may increase for two diametrically opposed reasons: First, NF may increase because the affiliate becomes more integrated into the parent's overall production process, leading to increases in both NF and ND. Alternatively, NF may increase because the affiliate is being "hollowed out" and converted into a low valued added "screwdriver" factory, with all the high value added sub-assemblies imported from the parent. Suppose these two cases are present in the data with roughly equal frequency. Then, we would expect to see that NF is uncorrelated with advances in logistics management that enhance the role of affiliates, while ND and ND+NF are both positively correlated with such advances.

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<sup>54</sup> It is notable that Toyota originally implemented JIT using the "kanban" system, where physical signals, like cards or empty boxes, are sent back up the supply chain to signal parts requirements, rather than using sophisticated IT technology (see, e.g., Ohno (1988), Shingo (1989)). Schonberger (1982) argued that computerized MRP logistics systems are only highly effective at reducing inventories if they are used to facilitate JIT implementation by computerizing the manual kanban system. See Keane and Feinberg (2005) for further references and discussion.

## IX. Conclusions

In this paper, we estimated a structural model of MNC production and trade decisions to gain insight into the factors causing the substantial observed increase in MNC-based trade between the U.S. and Canada over the past two decades. Our model implies that bilateral tariff reductions led to roughly a one-third increase in the volume of *arms-length* MNC-based trade between the U.S. and Canada over the 1984-1995 period. On the other hand, tariff reductions can only account for a 5 to 10% increase in *intra-firm trade*. Intra-firm trade nearly doubled over this period, and our model implies that “technical change” accounted for most of the increase.

Our structural model is silent about the underlying source of the technical change driving the dramatic increase in intra-firm trade. We therefore conducted an exploratory empirical investigation, in which we regressed firms’ cost shares for intra-firm intermediates on a large set of industry and firm characteristics, in addition to tariffs, transport costs and factor prices. We obtain the rather surprising result that *success in reducing inventories has a very strong positive relationship with increased intra-firm trade*. The 1983-85 period is precisely when many U.S. MNCs and Canadian manufacturing affiliates began in earnest to adopt advanced logistics management practices, such as the “just-in-time” (JIT) production system pioneered by Toyota in the 50s and 60s. The impact of the adoption of these methods is reflected in the dramatic declines in manufacturing inventories that occurred in many industries during the 80s and 90s. Based on this, we have argued that improved logistics management in general, and JIT in particular, is a key reason for increased intra-firm trade.

This conclusion is theoretically plausible, because improved logistics management enables firms to better organize “convergent” production processes that involve frequent intra-firm transfers of goods (see Strader, Lin and Shaw (1999)), and reduces the inventory carrying cost component of intra-firm trade. In the relatively low tariff environment that already existed between the U.S. and Canada in 1984, it is plausible that inventory-carrying costs were often a more important component of trade costs than were tariffs. Indeed, the industrial engineering studies of the issue by HP (see Lee, Billington and Carter (1993)) and DEC (see Arntzen et al (1993)) both concluded that this is the case.<sup>55</sup>

We emphasize that our conclusion that improved logistics management led to increased intra-firm trade is not based simply on correlating two trending variables (i.e., inventories and intra-firm trade) in the aggregate. The timing and success of JIT adoption (and hence, inventory reduction) varied considerably across industries and firms, creating the leverage to identify the relationship between inventories and intra-firm trade at the industry/firm level.

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<sup>55</sup> It is also possible that increased intra-firm trade occurred in part because MNCs have acquired firms that were previously third party suppliers. This is consistent with a story of technical change (i.e., improved communications technology) reducing governance costs (see Grossman and Helpman (2002)). But this story is implausible because the figures in Table 5 indicate that, in terms of both net sales and employment, MNCs were shrinking slightly over our sample period.

Our companion paper, Keane and Feinberg (2005), presents case studies that describe how many U.S. MNCs restructured their manufacturing facilities on a worldwide basis in the 80s and 90s. Typically, they shut down many plants, and, in those that remained, moved toward JIT production systems, with more common components across products, and global sourcing of those components. This led to closer coordination between plants, greater intra-firm trade, and less local duplication of effort. We show how many Canadian affiliates, facing potential shut down, took the initiative to shift from final goods to high-value added intermediate production, while also shifting to JIT in order to become low-cost global suppliers to the MNC. In all cases, it appears that loss of market share, rather than tariff reductions, drove the restructuring.

The work presented here may have implications that go beyond the U.S.-Canada context. The magnitude of the increase in world trade over the past few decades is generally considered an important “mystery” (see Burgeoning and Kehoe (2001), Yi (2003)). It is hard to explain based on tariffs and transport costs alone, because the growth of trade was so massive while declines in tariffs and transport costs were so modest. The mystery has become particularly severe since the mid-80s, when the growth of world trade accelerated noticeably, even though tariffs were already quite low by the early 80s.<sup>56</sup>

The finding that improved I/S ratios at the industry level are closely associated with growth of trade provides an important clue about what may be going on. The 80s were precisely when many manufacturing firms in the U.S. and Western Europe began in earnest to adopt advanced logistics management systems like the JIT system. Since JIT lowers the inventory carrying cost component of trading goods intra-firm, it may plausibly account for a decline in the cost of intra-firm trade well beyond that due to declines in tariffs and transport costs. Prior empirical work on the growth of trade has focused on tariffs and physical transport costs (see Yi (2003) p.91 for a good review), but has not paid attention to inventory carrying costs. Our work suggests that these may be crucial, especially for explaining the acceleration in trade growth in the 80s.

Finally, we used our model to perform one more interesting simulation, where we reduce the Canadian wage rate by 1%. The model predicts that this would increase Canadian affiliate employment by 4.2%, and *increase* U.S. parent employment by 0.08%. Thus, while the MNC substitutes Canadian for U.S. labor, the scale effect counteracts this, leading to a slight overall positive effect on domestic employment. This illustrates how “off-shoring” part of the production process to lower wage foreign labor can actually increase demand for domestic labor by reducing the parent’s production costs.

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<sup>56</sup> Yi (2003) is the most successful attempt to explain the growth of trade using tariff reductions in a general equilibrium model, but, as he notes, his model still explains only half of the growth of U.S. exports in the post-1962 period, and “falls short of capturing the nonlinear export surge beginning in the late 1980s” (p. 85). In 1989-99, U.S. exports grew 80%, but his model generates only a 27% increase (p. 88). In his conclusion, Yi speculates that one reason for the residual may be “technology induced increases in the ... possibilities for vertical specialization.” This is basically another way to state our explanation based on technology-induced increases in intermediate input shares.

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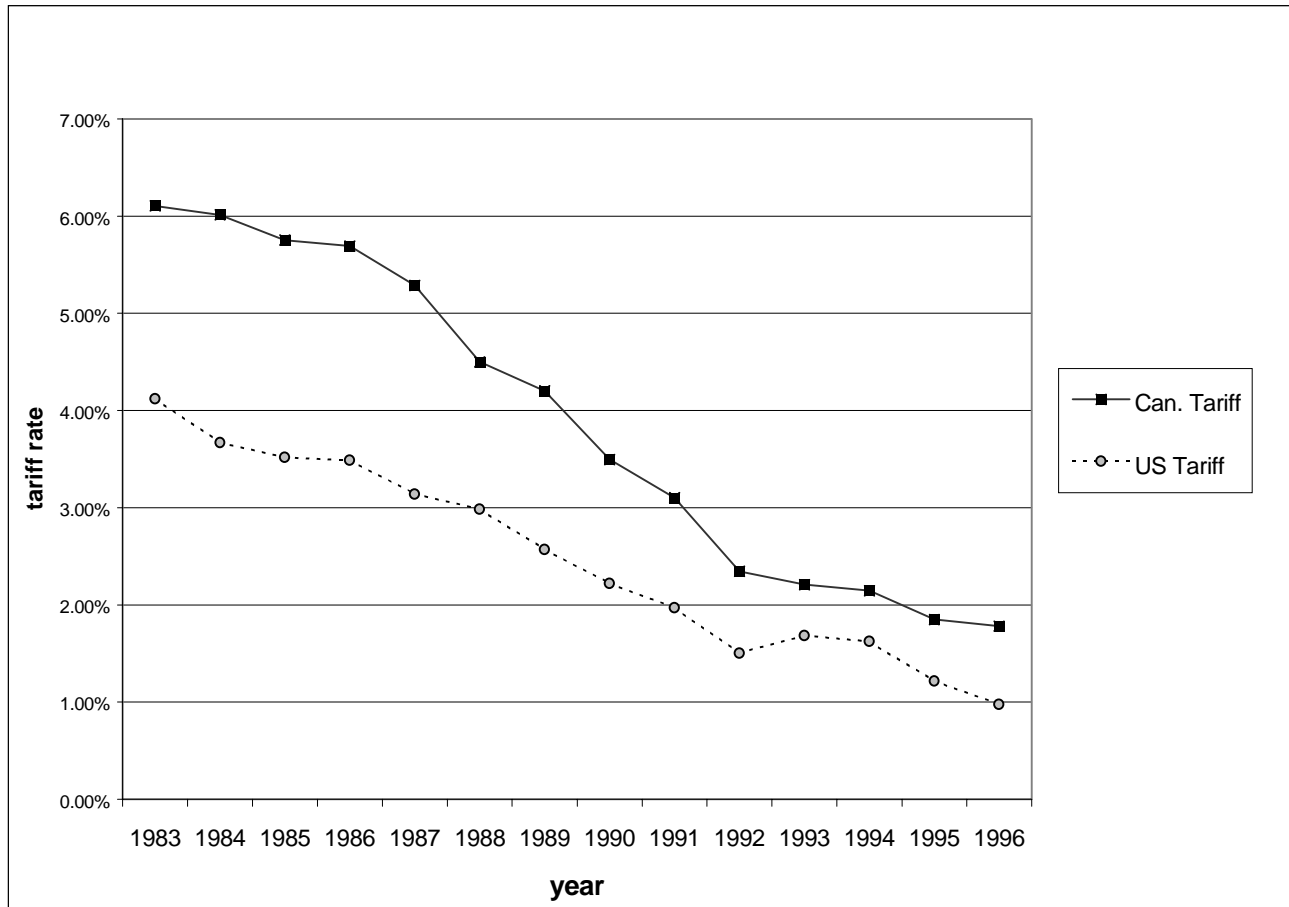
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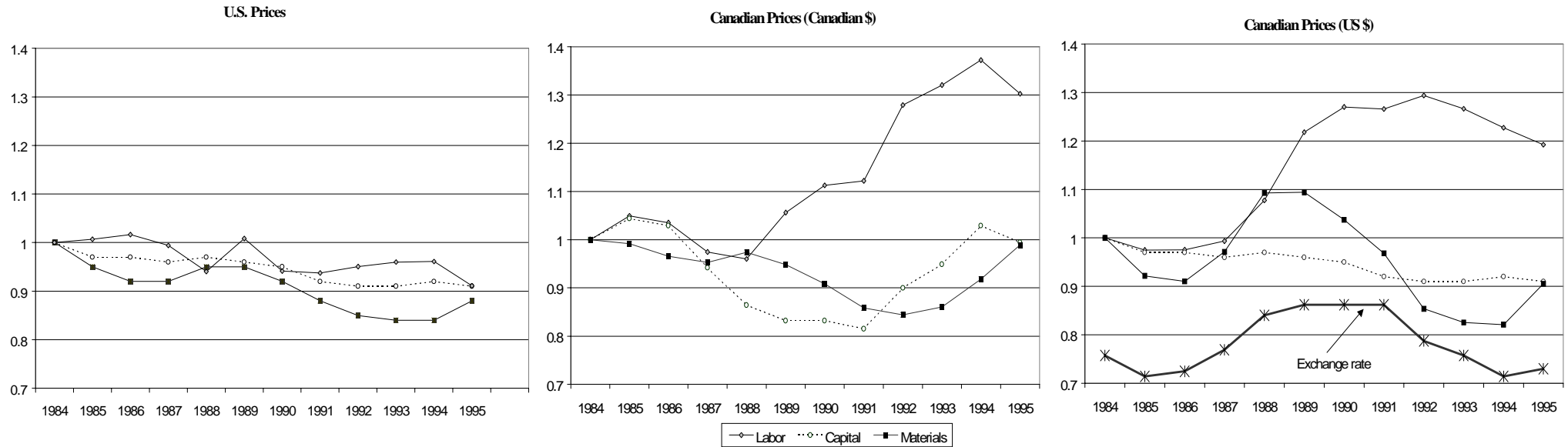
**Figure 1: Average U.S. and Canadian Tariffs in Manufacturing: 1983-1996**



Note: Average U.S. and Canadian tariffs are calculated for firms in the BEA sample in this study. Both tariffs are defined as duties paid in industry  $j$  divided by total sales in industry  $j$ . U.S. data were obtained from the Census Bureau, and Canadian data from Statistics Canada.

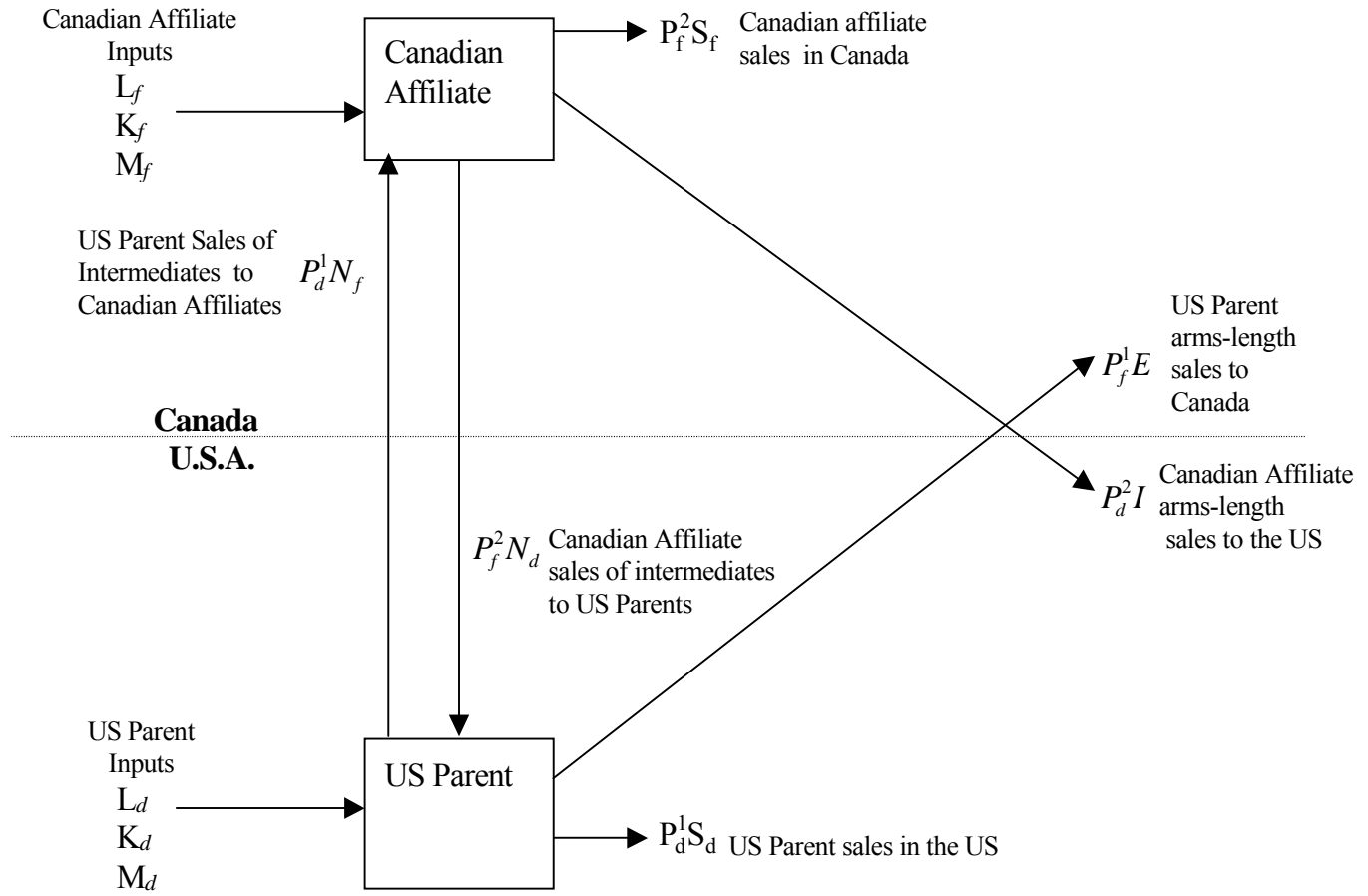


Figure 2: U.S. and Canadian Real Prices of Capital, Materials and Labor

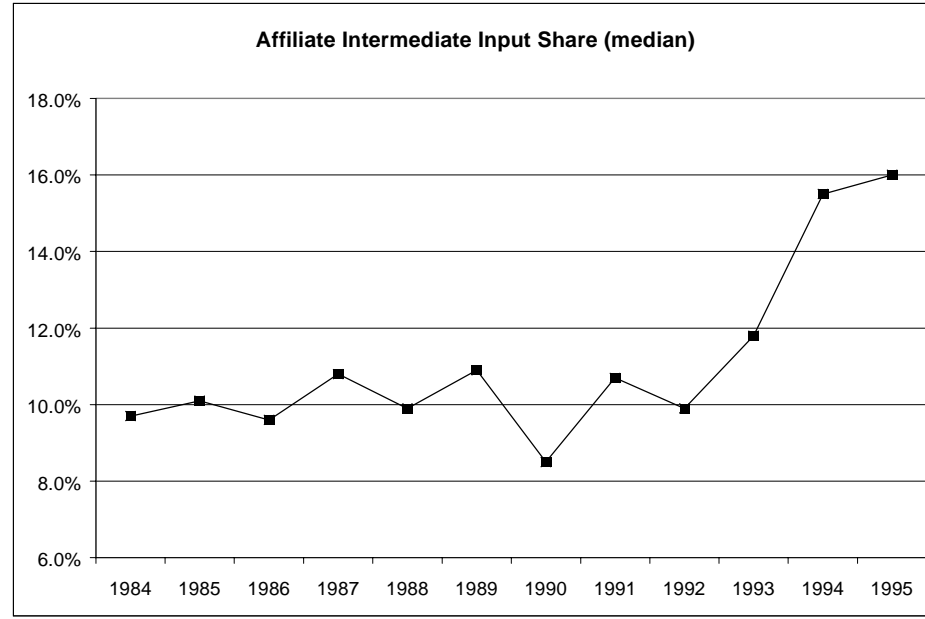
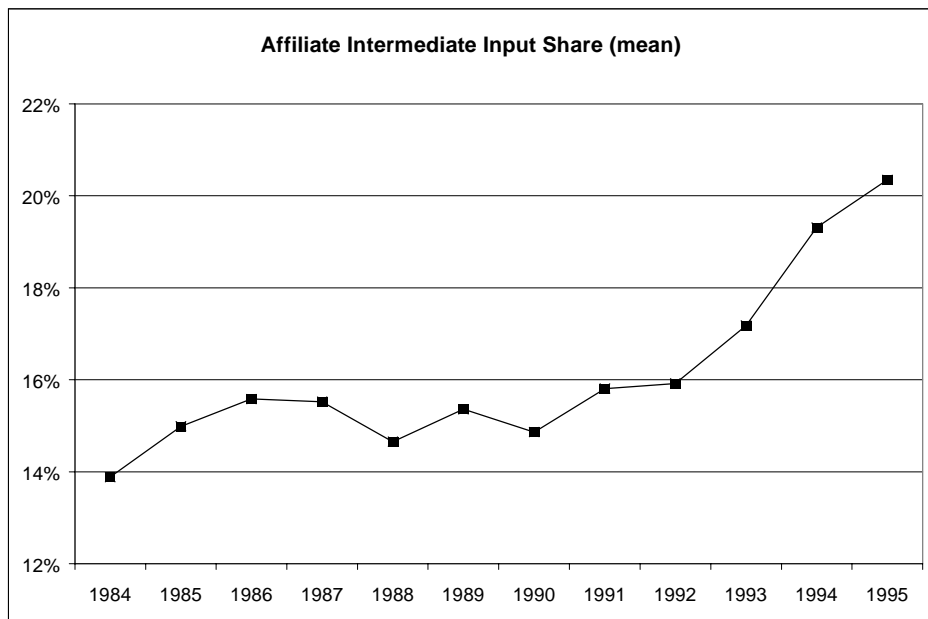
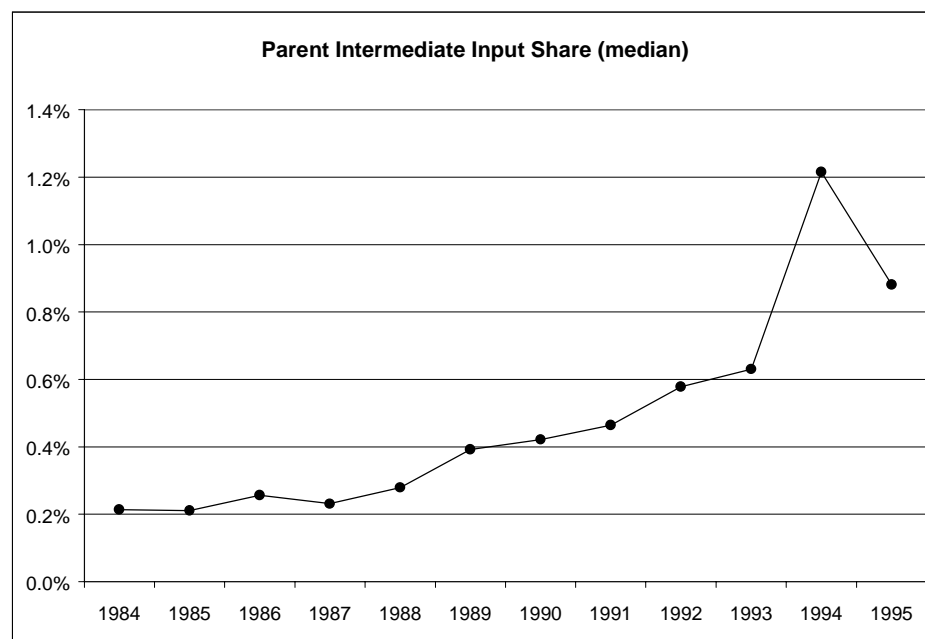
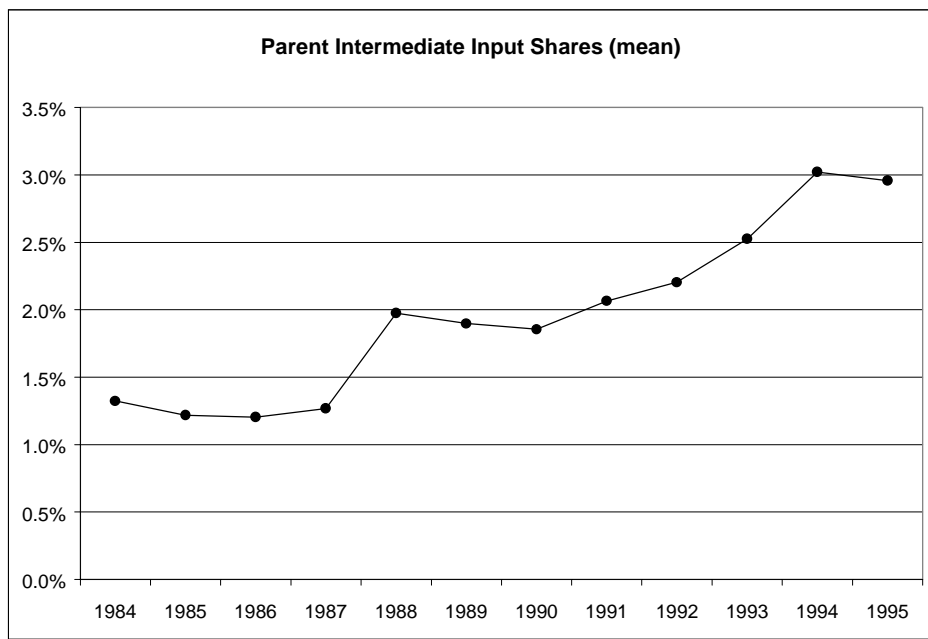


Note: Real Prices are nominal wages or price indices divided by the GDP deflator. Nominal wages were obtained from the BEA sample used in this research. In the middle chart, Canadian affiliate wages were converted to Canadian dollars using the nominal exchange rate (Canadian\$/US\$). All prices in the middle chart are deflated using the Canadian GDP deflator. Prices on the left and right side charts are deflated using the U.S. GDP deflator. The symbols for labor, capital and materials indicated in the key apply to all three charts. The exchange rate in the third chart is expressed in US\$/Canadian\$.

**Figure 3: Structural model of MNC production and trade flows**

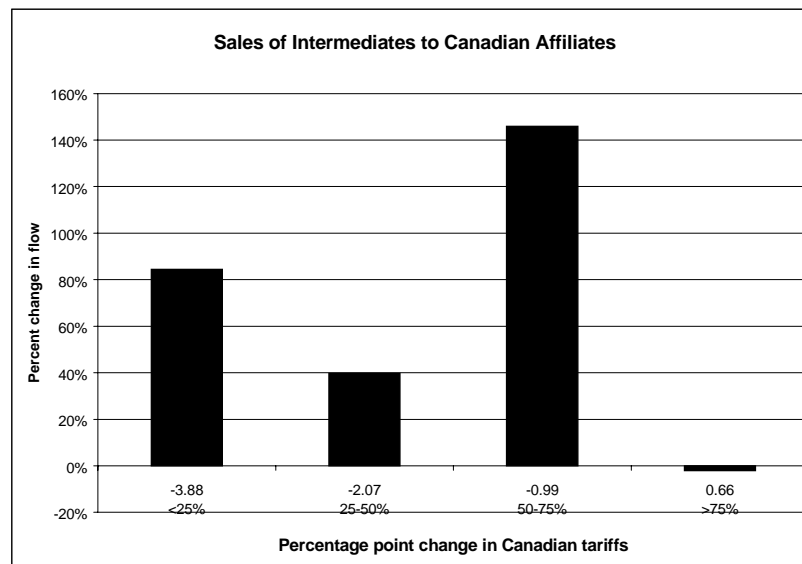
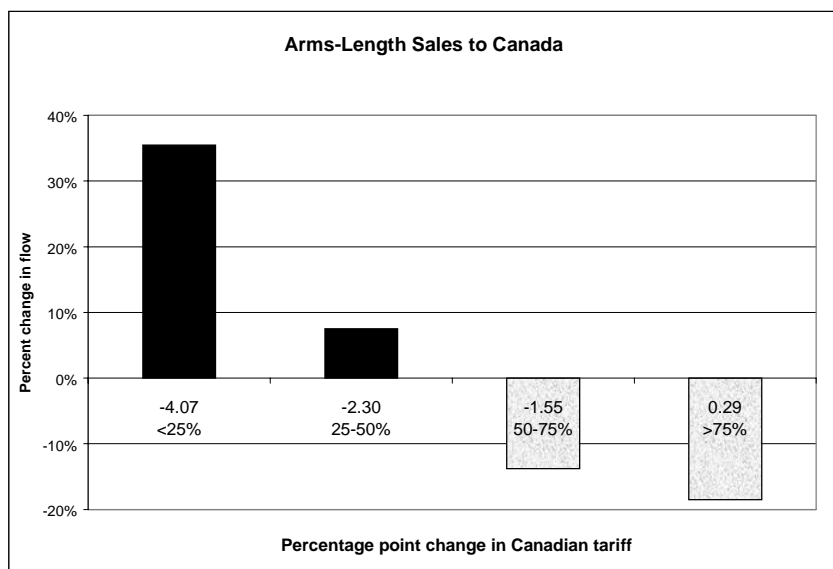


**Figure 4: Average and Median Intermediate Real Input Shares for U.S. Parents and Canadian Affiliates**

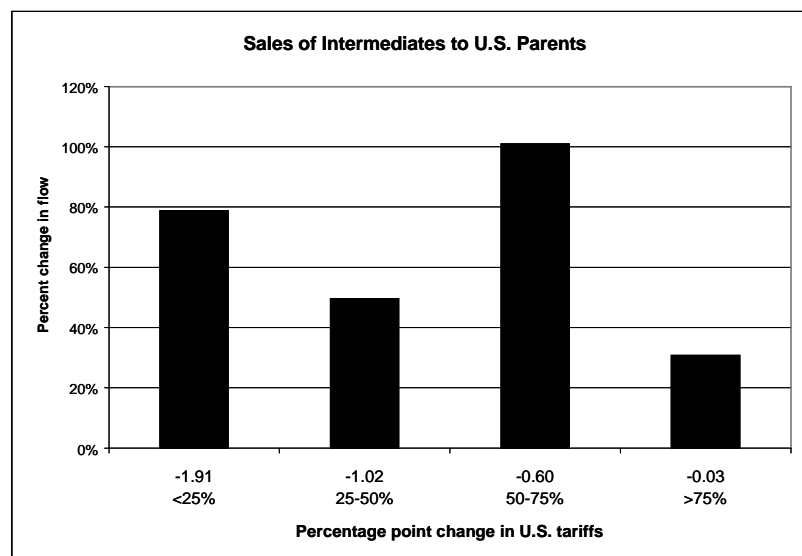
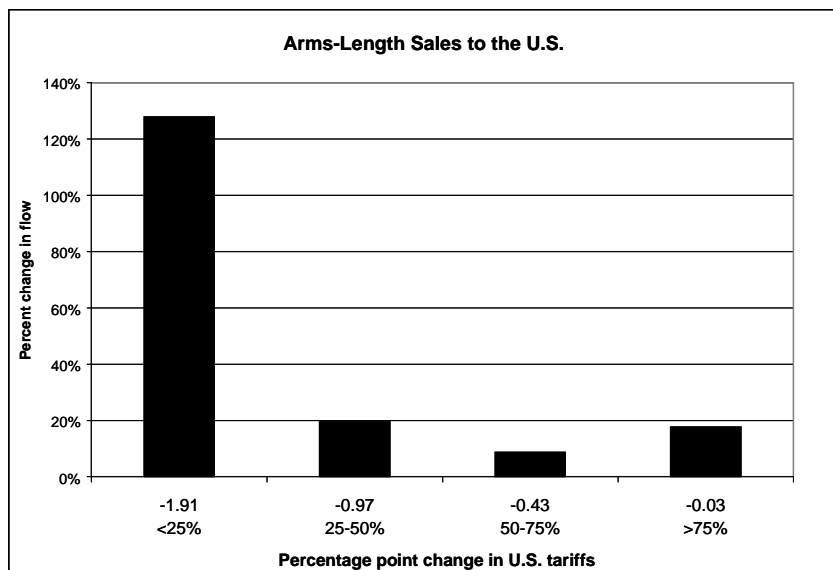


Notes: Intermediate shares for parents and affiliates are calculated conditional on the shares being greater than zero.

**Figure 5: Change in U.S. Parent flows to Canada by changes in Canadian tariffs, 1989-1995**

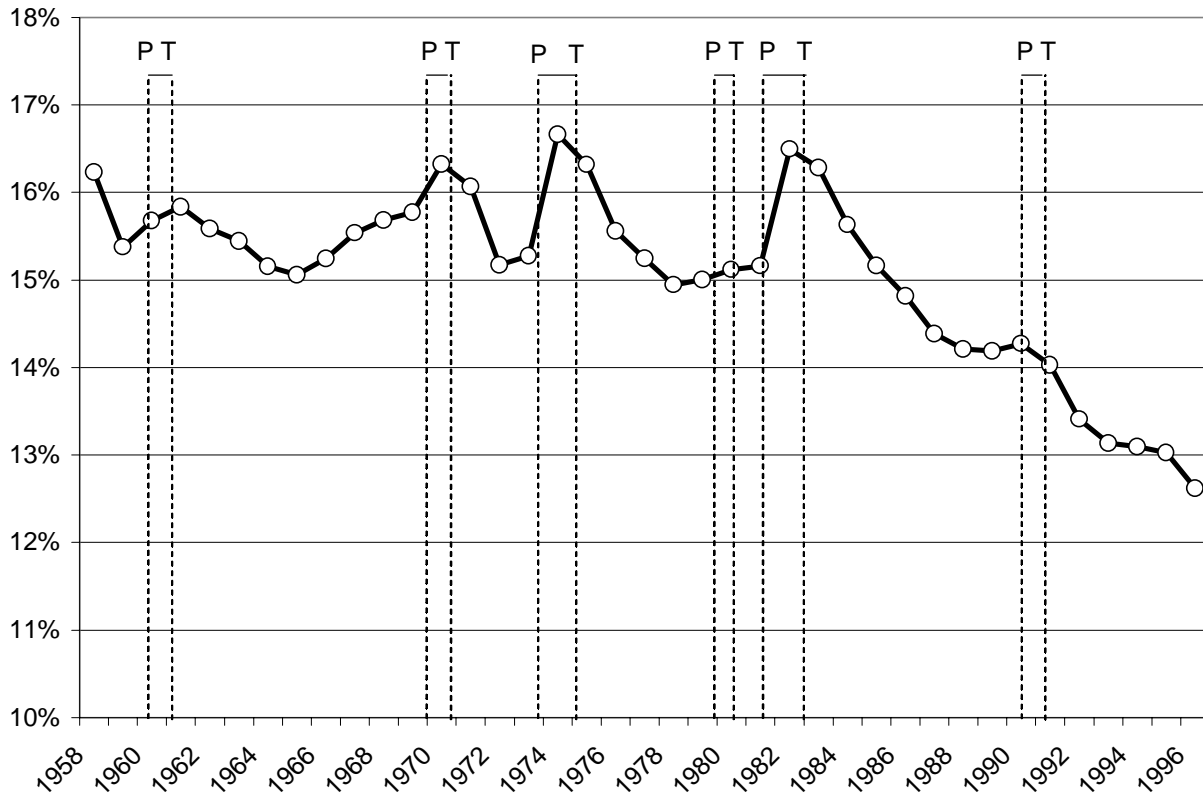


**Figure 6: Change in Canadian Affiliate Flows to the U.S. by changes in U.S. tariffs: 1989-1995**



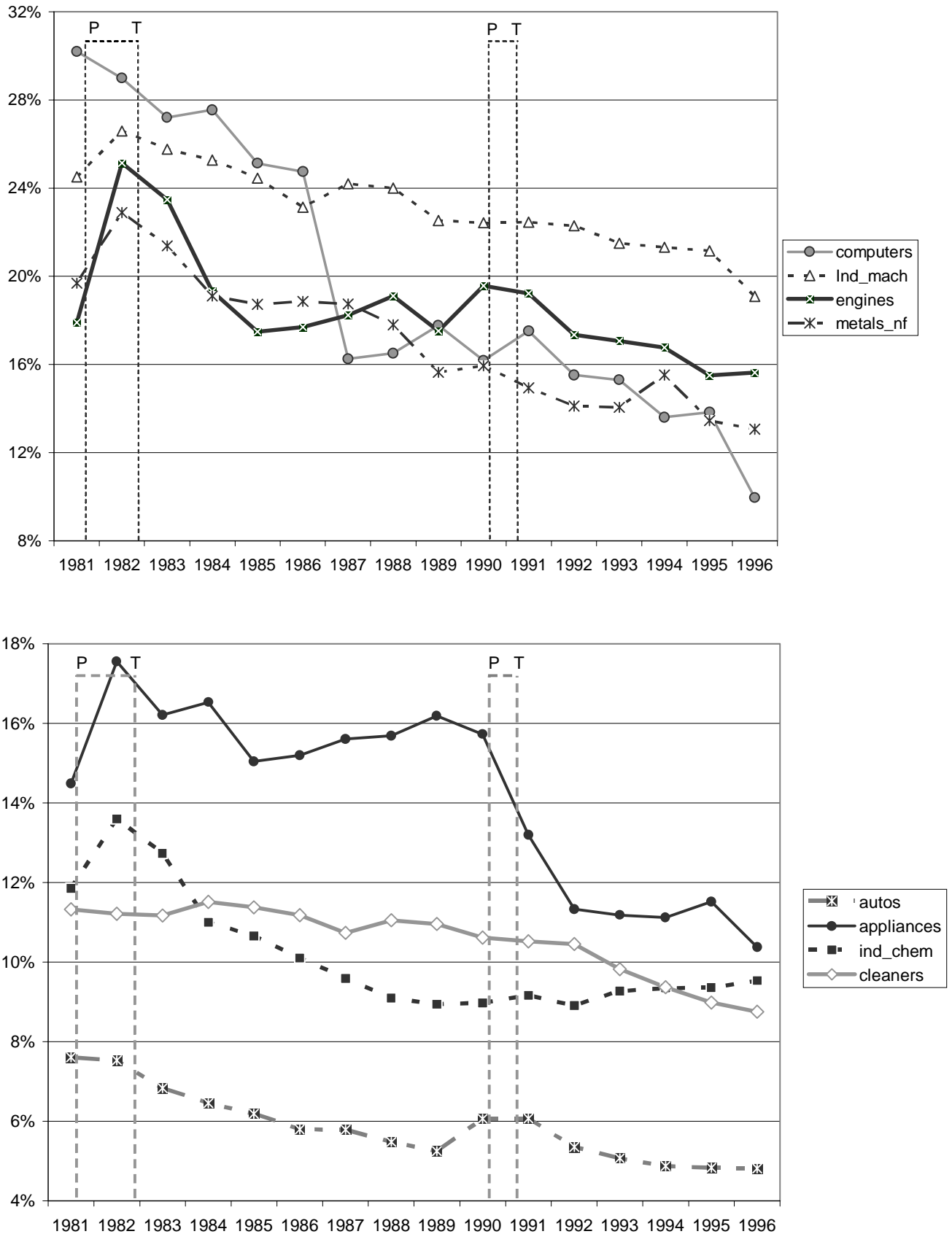
Notes: Tariff changes are calculated conditional on each flow being greater than zero in both periods. Tariff changes are in percentage points, and the numbers shown are the medians of each quartile.

**Figure 7: Inventory/Sales Ratios in US Manufacturing, 1958-1996<sup>†</sup>**



<sup>†</sup> Data for figures 6 and 7 are from the (annual) NBER-CES Manufacturing Industry Database compiled by Bartelsman, Becker and Gray (see NBER Technical Working Paper #205 for a discussion of the 1985-1991 data). Inventories to sales were defined as inventories divided by the value of shipments. Data were aggregated to three digit SIC codes and matched with corresponding BEA industries. P and T denote business cycle peaks and troughs, respectively, which were constructed using the NBER's business cycle dates.

**Figure 8: Inventory/Sales Ratios in Selected Industries, 1981-1996**



**Table 1: Descriptive Statistics ( \$ 000's )**

	Analysis Data Set n=2335	Complete Data Set n=3855
	Mean (St. Dev.)	Mean (St. Dev.)
<b>Canadian Affiliate Flows</b>		
Sales in Canada $P_f^2 S_f$	156305 (566636)	138493 (531427)
Sales of Intermediates to US Parents $P_f^2 N_d$	108167 (740065)	88164 (667864)
Percent positive observations	75.2%	71.8%
Arms-Length Sales to US $P_d^2 I$	12393 (41440)	10660 (38389)
Percent positive observations	41.9%	39.1%
<b>U.S. Parent Flows</b>		
Sales in the U.S. $P_d^1 S_d$	2894530 (7711666)	2638408 (7137572)
Sales of Intermediates to Canadian Affiliates $P_d^1 N_f$	96772 (673554)	78218 (598080)
Percent positive observations	82.4%	81.2%
Arms-Length Sales to Canada $P_f^1 E$	29316 (136145)	25290 (119988)
Percent positive observations	86.1%	84.9%
<b>Canadian Affiliate Inputs</b>		
Employee Compensation	38803 (123593)	33082 (110112)
Employment	1279 (3724)	1110 (3315)
Materials Cost	93551 (373064)	83345 (353366)
<b>U.S. Parent Inputs</b>		
Employee Compensation	674557 (1881555)	605531 (1711614)
Employment	20781 (47196)	19111 (43198)
Materials Cost	1240438 (3546697)	1132683 (3293377)

Notes: All variables are in thousands (000's). All dollar variables are in 1984 US dollars. The "analysis" data set is smaller than the "complete" data set because observations from 1983 and 1996 are dropped, as these years are only used to construct leads and lags. Estimation also requires three consecutive observations to create each data point, and some observations are lost due to missing observations.

Table 2: Input Shares by Time Period

	Input Shares (Mean)				Input Shares (Median)			
	Labor	Capital	Materials	Intra-firm Intermediates	Labor	Capital	Materials	Intra-firm Intermediates
<b>Parents, Nd&gt;0</b>								
1984-1986	28.7%	30.7%	39.4%	1.2%	28.0%	31.5%	38.5%	0.2%
1987-1989	26.7%	31.9%	39.7%	1.7%	25.6%	32.3%	40.6%	0.3%
1990-1992	26.3%	32.5%	39.2%	2.0%	25.7%	32.6%	38.5%	0.5%
1993-1995	25.2%	32.4%	39.6%	2.8%	23.7%	32.6%	39.5%	0.9%
<b>Parents, Nd=0</b>								
1984-1986	27.8%	33.1%	39.1%		26.5%	33.3%	38.8%	
1987-1989	25.9%	31.6%	42.5%		24.9%	32.0%	42.4%	
1990-1992	26.0%	31.9%	42.1%		25.6%	32.5%	42.2%	
1993-1995	25.7%	32.8%	41.5%		25.0%	33.1%	42.3%	
<b>Affiliates, Nf&gt;0</b>								
1984-1986	21.3%	28.1%	35.5%	15.0%	20.8%	27.5%	36.5%	9.8%
1987-1989	20.5%	26.2%	38.1%	15.3%	19.8%	26.3%	38.4%	10.5%
1990-1992	22.0%	22.4%	40.0%	15.5%	21.8%	22.7%	38.5%	9.7%
1993-1995	20.5%	21.2%	39.5%	18.9%	19.7%	21.2%	38.4%	13.6%
<b>Affiliates, Nf=0</b>								
1984-1986	25.6%	31.4%	43.0%		23.3%	30.8%	44.6%	
1987-1989	24.8%	31.4%	43.7%		22.9%	31.7%	45.2%	
1990-1992	26.2%	28.7%	45.1%		26.2%	30.0%	46.3%	
1993-1995	24.9%	28.2%	46.9%		24.1%	29.2%	47.8%	

Notes: Parents, Nd>0, are parents that use imports of intermediates from affiliates. Similarly, Affiliates, NF>0, are affiliates that use imports of intermediates from parents.



**Table 3: Technology, Adjustment Cost, Market Power and Demand Parameter Estimates**

	Parameter Name	Symbol	Estimate	Std. Error
<b>I. U.S. Parent Technology</b>	Intercept	$\alpha_0^{Ld}$	-0.2288	(0.0925) <sup>b</sup>
Parent Labor	Time trend ([Nd>0])	$\alpha_{time}^{Ld} \cdot t \cdot I[N_d > 0]$	-0.1135	(0.0089) <sup>a</sup>
	Time trend ([Nd=0])	$\alpha_{time}^{Ld} \cdot t \cdot I[N_d = 0]$	-0.0149	(0.0199)
	Intercept Shift	$\alpha_{shift}^{Ld} \cdot I[N_d > 0]$	5.4032	(0.1096) <sup>a</sup>
	Box Cox parameter	bc(1)	-0.0182	(0.0035) <sup>a</sup>
Parent Materials	Intercept	$\alpha_0^{Md}$	0.2311	(0.0834) <sup>a</sup>
	Time trend ([Nd>0])	$\alpha_{time}^{Md} \cdot t \cdot I[N_d > 0]$	-0.0922	(0.0083) <sup>a</sup>
	Time trend ([Nd=0])	$\alpha_{time}^{Md} \cdot t \cdot I[N_d = 0]$	-0.0044	(0.0168)
	Intercept Shift	$\alpha_{shift}^{Md} \cdot I[N_d > 0]$	4.8860	(0.1142) <sup>a</sup>
	Box Cox parameter	bc(2)	-0.0398	(0.0038) <sup>a</sup>
Parent Capital	Intercept	$\alpha_0^{Kd}$	4.5094	(0.1125) <sup>a</sup>
	Time trend ([Nd>0])	$\alpha_{time}^{Kd} \cdot t \cdot I[N_d > 0]$	-0.0764	(0.0058) <sup>a</sup>
	Box Cox parameter	bc(3)	-0.0635	(0.0045) <sup>a</sup>
<b>II. Canadian Affiliate Technology</b>	Intercept	$\alpha_0^{Lf}$	-0.2373	(0.1172) <sup>b</sup>
Affiliate Labor	Time trend ([Nd>0])	$\alpha_{time}^{Lf} \cdot t \cdot I[N_f > 0]$	-0.0448	(0.0058) <sup>a</sup>
	Time trend ([Nd=0])	$\alpha_{time}^{Lf} \cdot t \cdot I[N_f = 0]$	0.0167	(0.0134)
	Intercept Shift	$\alpha_{shift}^{Lf} \cdot I[N_f > 0]$	1.5053	(0.0964) <sup>a</sup>
	Box Cox parameter	bc(4)	-0.0771	(0.0091) <sup>a</sup>
Affiliate Materials	Intercept	$\alpha_0^{Mf}$	0.4295	(0.1920) <sup>b</sup>
	Time trend ([Nd>0])	$\alpha_{time}^{Mf} \cdot t \cdot I[N_f > 0]$	-0.0301	(0.0103) <sup>a</sup>
	Time trend ([Nd=0])	$\alpha_{time}^{Mf} \cdot t \cdot I[N_f = 0]$	0.0259	(0.0186)
	Intercept Shift	$\alpha_{shift}^{Mf} \cdot I[N_f > 0]$	1.3688	(0.1694) <sup>a</sup>
	Box Cox parameter	bc(5)	-0.0277	(0.0052) <sup>a</sup>
Affiliate Capital	Intercept	$\alpha_0^{Kf}$	1.2639	(0.2013) <sup>a</sup>
	Time trend ([Nd>0])	$\alpha_{time}^{Kf} \cdot t \cdot I[N_f > 0]$	-0.0808	(0.0084) <sup>a</sup>
	Box Cox parameter	bc(6)	-0.0260	(0.0062) <sup>a</sup>
Parent and Affiliate Scaling Parameters for Nd, Nf=0	US Parent Scaling Parameter	$SC_d I[N_d = 0]$	0.4065	(0.0117) <sup>a</sup>
	Affiliate Scaling Parameter	$SC_f I[N_f = 0]$	0.6334	(0.0141) <sup>a</sup>
Common Parameters	Profit Rate	$R_K$	0.1652	(0.0033) <sup>a</sup>
	TFP growth rate	$h$	0.0453	(0.0080) <sup>a</sup>
	Discount factor	$\beta$	0.9500	-

Notes: a = significant at 1% level; b=significant at 5% level; c=significant at 10% level.

**Table 3 (Continued)**

	Parameter Name	Parameter	Estimate	Std. Error
U.S. Parent Labor Adjustment Costs	Intercept	$\delta_{0d}$	-5.1078	(0.0995) <sup>a</sup>
	Domestic wage	$\delta_d W_{dt}$	1.0194	(0.0267) <sup>a</sup>
	Time trend	$\delta_{d,time} \cdot t$	0.0240	(0.0038) <sup>a</sup>
	Intercept Shift	$\delta_d \cdot I[N_{dt} > 0]$	-0.0151	(0.0287)
CA Affiliate Labor Adjustment Costs	Intercept	$\delta_{0f}$	-5.4817	(0.0506) <sup>a</sup>
	Foreign wage	$\delta_f W_{ft}$	0.9667	(0.0073) <sup>a</sup>
	Time trend	$\delta_{f,time} \cdot t$	0.0884	(0.0049) <sup>a</sup>
	Intercept Shift	$\delta_f \cdot I[N_{ft} > 0]$	0.1563	(0.0500) <sup>a</sup>
Common Adjustment Cost Parameters	numerator exponent	$\mu$	0.7161	(0.0015) <sup>a</sup>
	denominator exponent	$\Delta$	0.2216	(0.0047) <sup>a</sup>
Forecast Errors - Standard Deviation and Correlation	parent intercept	$\tau_{d0}$	0.3186	(0.1409) <sup>b</sup>
	affiliate intercept	$\tau_{f0}$	-0.2072	(0.1247) <sup>c</sup>
	labor force size	$\tau_{1*L}$	1.1368	(0.0143) <sup>a</sup>
	Correlation	$CORR(\tau_d, \tau_f)$	0.2974	(0.0808) <sup>a</sup>
Inverse Price elasticity of demand for domestically-produced good	Intercept	$g_{1,0}$	-1.3610	(0.0960) <sup>a</sup>
	Time trend	$g_{1,time} \cdot t$	0.0001	(0.0005)
	Intercept Shift	$g_{1,shift} \cdot I[N_d > 0]$	0.0055	(0.0061)
	Box Cox parameter	$bc(7)$	0.6084	(0.0674) <sup>a</sup>
Inverse Price elasticity of demand for foreign-produced good	Intercept	$g_{2,0}$	-1.0878	(0.0435) <sup>a</sup>
	Time trend	$g_{2,time} \cdot t$	-0.0021	(0.0004) <sup>a</sup>
	Intercept Shift	$g_{2,shift} \cdot I[N_f > 0]$	-0.0002	(0.0037)
	Box Cox parameter	$bc(8)$	0.8424	(0.0433) <sup>a</sup>
Demand function Parameters Domestic demand for domestically-produced good	Intercept	$P_{0d,0}^1$	2.6898	(0.0908) <sup>a</sup>
	Time trend	$P_{0d,time}^1 \cdot t$	-0.0526	(0.0085) <sup>a</sup>
	Intercept Shift	$P_{0d,shift}^1 \cdot I[N_d > 0]$	0.0647	(0.0346) <sup>c</sup>
	Box Cox parameter	$bc(9)$	-0.0049	(0.0157)
Domestic demand for foreign-produced good	Intercept	$P_{0d,0}^2$	2.5330	(0.1875) <sup>a</sup>
	Time trend	$P_{0d,time}^2 \cdot t$	-0.0740	(0.0123) <sup>a</sup>
	Intercept Shift	$P_{0d,shift}^2 \cdot I[N_f > 0]$	0.3912	(0.1018) <sup>a</sup>
	Box Cox parameter	$bc(12)$	0.1013	(0.0235) <sup>a</sup>
Foreign demand for domestically-produced good	Intercept	$P_{0f,0}^1$	2.4520	(0.0816) <sup>a</sup>
	Time trend	$P_{0f,time}^1 \cdot t$	-0.0539	(0.0083) <sup>a</sup>
	Intercept Shift	$P_{0f,shift}^1 \cdot I[N_d > 0]$	0.0583	(0.0269) <sup>b</sup>
	Box Cox parameter	$bc(11)$	-0.0135	(0.0136)
Foreign demand for foreign-produced good	Intercept	$P_{0f,0}^2$	2.8451	(0.2123) <sup>a</sup>
	Time trend	$P_{0f,time}^2 \cdot t$	-0.0888	(0.0128) <sup>a</sup>
	Intercept Shift	$P_{0f,shift}^2 \cdot I[N_f > 0]$	0.4714	(0.1129) <sup>a</sup>
	Box Cox parameter	$bc(10)$	0.1568	(0.0195) <sup>a</sup>

Notes: a = significant at 1% level; b=significant at 5% level; c=significant at 10% level.

Table 4: Simulated Responses to Tariff Changes

	U.S. Parent sales in the U.S. $P_d^1 S_d$	Canadian affiliate sales in Canada $P_f^2 S_f$	U.S. Parent intermediates sales to Canadian affiliates $P_d^1 N_f$	U.S. Parent Arms-Length sales to Canada $P_f^1 E$	Canadian affiliate intermediates sales to U.S. Parents $P_f^2 N_d$	Canadian affiliate Arms-Length sales to the U.S. $P_d^2 I$	U.S. parent Labor $L_d$	Canadian affiliate Labor $L_f$
1995 Baseline Simulation Steady State Level	3619683	213074	241630	37700	325587	35256	24377	1579
Experiment: Fixed tariffs at 1984 level	3588695	198422	229852	30116	317977	24737	23996	1433
% difference from Base	<b>-0.9%</b>	<b>-6.9%</b>	<b>-4.9%</b>	<b>-20.1%</b>	<b>-2.3%</b>	<b>-29.8%</b>	<b>-1.6%</b>	<b>-9.2%</b>
Experiment: Eliminate tariffs	3640632	226825	253316	48014	330548	41955	24602	1667
% difference from Base	<b>0.6%</b>	<b>6.5%</b>	<b>4.8%</b>	<b>27.4%</b>	<b>1.5%</b>	<b>19.0%</b>	<b>0.9%</b>	<b>5.6%</b>
% difference from Tariffs=1984	<b>1.4%</b>	<b>14.3%</b>	<b>10.2%</b>	<b>59.4%</b>	<b>4.0%</b>	<b>69.6%</b>	<b>2.5%</b>	<b>16.3%</b>

Notes: Trade flows are expressed in thousands 1984 dollars. The table reports mean values over firms with a positive value for the indicated flow.

Table 5: Percentage Changes 1984-1995: Data and Model Predictions

	<u>Data</u>	<u>Model</u>	<u>Model Decomposition</u>			
			<u>Tariffs</u>	<u>Technology</u>	<u>Wages</u>	<u>Other</u>
<u>USP Sales</u>						
Domestic ( $P_d^1 S_d$ )	-19.6	-9.0	0.8	4.0	-4.3	-9.5
Intra-firm ( $P_d^1 N_f$ )	73.3	99.1	9.7	71.8	14.4	3.2
Arms-Length ( $P_f^1 E$ )	75.3	79.1	36.0	9.0	-1.3	35.4
Total	-17.1	-6.0	1.1	7.3	-3.9	-10.5
Total Net	-20.2	-9.8	1.0	3.8	-3.9	-10.7
<u>CA Sales</u>						
Domestic ( $P_f^2 S_f$ )	-17.9	-6.9	6.4	-71.9	18.3	40.3
Intra-firm ( $P_f^2 N_d$ )	94.5	123	5.2	84.1	-2.9	36.6
Arms-Length ( $P_d^2 T$ )	4.0	8.9	32.5	37.9	-20.5	-41.0
Total	18.7	38.3	7.3	7.8	11.2	12.0
Total Net	-0.5	14.2	6.3	-23.3	9.9	21.3
MNC Sales	-19.0	-8.4	1.3	2.4	-3.0	-9.1
<u>USP Employment</u>	-24.4	-12.6	1.4	12.4	-1.6	-24.8
<u>CA Employment</u>	-14.1	-3.0	9.0	15.5	-7.0	-20.5

Notes: "Data" shows percentage change in our analysis data set. "Model" shows percentage change from 1984-95 in the model simulation. Under "Model Decomposition," we compare the % change predicted by the model under the baseline simulation, with the % change the model predicts under the counterfactual that the indicated forcing variable (tariffs, technology or wages) stayed fixed at the 1984 level. The difference is the percentage change attributable to changes in that particular forcing variable. For example, the average level of ND increased from \$145,979,000 in 1984 to \$325,586,000 in 1995 in the baseline simulation (see Table 4), a 123% increase. If tariffs stayed fixed at the 1984 level, we predict that ND would instead be \$317,977,000 in 1995, a 117.8% increase. The difference of 5.2% is the percentage increase attributable to tariff reductions.

**Table 6: Relation between Tariffs, Factor Prices and Intermediate Input Share Parameters**

Variable	N <sup>d</sup> Share for US Parents				N <sup>f</sup> Share for Foreign Affiliates			
	Trend	.096 <sup>**</sup> (.016)	.094 <sup>**</sup> (.016)	.107 <sup>**</sup> (.019)	.116 <sup>**</sup> (.019)	.514 <sup>**</sup> (.063)	.514 <sup>**</sup> (.063)	.486 <sup>**</sup> (.077)
US Tariff + Trans			-.061 (.044)	-.022 (.048)			.135 (.187)	.422 <sup>**</sup> (.203)
CA Tariff +Trans			.051 (.034)	.085 <sup>**</sup> (.036)			-.312 <sup>**</sup> (.00134)	-.354 <sup>**</sup> (.00144)
US/CA-Wage			-.012 (.174)	-.021 (.175)			1.063 (.716)	.962 (.719)
US/CA- Materials			-.04072 <sup>**</sup> (.01631)	-.04156 <sup>**</sup> (.01629)			-.15367 <sup>**</sup> (.06690)	-.15517 <sup>**</sup> (.06680)
Industry Dummies		YES		YES		YES		YES
GLS-R <sup>2</sup>	.0194	.1987	.0135	.1942	.0049	.2262	.0160	.2345
N	1756	1756	1756	1756	1924	1924	1924	1924

Means and Standard Deviations of the Variables, and Effects of 1 standard deviation changes

Variable	N <sup>d</sup> Equation			N <sup>f</sup> Equation		
	Mean	Std. Dev.	Effect	Mean	Std. Dev.	Effect
N <sup>d</sup> or N <sup>f</sup> / Trend	.0189	.0394	.01276	.1698	.1668	.05456
US Tariff + transport cost	3.267	2.295	-.00050	3.325	2.216	.00935
CA Tariff + transport cost	4.557	3.275	.00278	4.736	3.456	-.01223
US/CA – Wage Ratio	1.120	.417	-.00009	1.116	.415	.00399
US/CA – Materials Price	.955	.029	-.00121	.954	.029	-.00450

Table 7: Explaining the Increase in N<sup>d</sup> Share

Variable	Coefficient	Std. Err.	T-Statistic
Trend	.0484	.0256	1.89
Trend interacted with:			
$I/S(83)$	-.0213	.0029	<b>-7.34</b>
Log Sales(83)	.0495	.0108	<b>4.59</b>
$R\&D/S(83)$	-.0001	.0056	-0.02
$IT/S(83)$	.0311	.0139	<b>2.24</b>
Japan IMP share (83)	-.0017	.0038	-0.44
No imports to US	.0985	.0305	<b>3.23</b>
No exports to CA	.1127	.0494	<b>2.28</b>
NF=0	.0545	.0590	0.92
Parent industry different	-.0628	.0363	-1.73
Industry Characteristics:			
$I/S(t)$	-.1786	.0444	<b>-4.02</b>
$I/S(t) \cdot I/S(83)$	.0096	.0027	<b>3.53</b>
$R\&D/S(t)$	.0309	.0532	0.58
$IT/S(t)$	-.3376	.1645	<b>-2.05</b>
Japan IMP share (t)	.0642	.0350	1.84
Control variables for MNC structure:			
NF Share (t)	.0015	.0057	0.27
# worldwide affiliates (t)	.0084	.0042	<b>1.98</b>
MNC mean log Sales	-.6395	.1704	<b>-3.75</b>
MNC sales growth (t/83)	.0015	.0028	0.55
No imports to US	-.1652	.2131	-0.78
No exports to CA	.6401	.3657	1.75
NF=0	-.1905	.4384	-0.43
Parent industry different	.2726	.2956	0.92
Tariffs, Transport costs and factor prices:			
US Tariff + transport cost	-.0362	.0462	-0.78
CA Tariff + transport cost	.0577	.0361	1.60
US/CA wage ratio	-.0174	.1663	-0.10
US/CA material price ratio	-.0403	.0163	<b>-2.47</b>

Note: The regression also includes industry dummies and is estimated with random effects. Variables are de-meaned before being interacted with trend or I/S(t) (so the main effects are unaffected by inclusion of the interactions).

The Effects of 1 standard deviation changes in each variable on the ND share:

	Coefficient on:		Δ ND from 83 to 96 due to:			Total Δ ND from 83 to 96 if:	
	Trend	$I/S(t)$	Trend	$\Delta I/S =$	$\Delta I/S =$	$\Delta I/S =$	$\Delta I/S =$
$\dot{I}/S(83)$				-3.66	-7.32	-3.66	-7.32
0.00	.0484	-.1786	.629	.654	1.307	<b>1.283</b>	<b>1.936</b>
-4.00	.1336	-.2170	1.737	.794	1.588	<b>2.531</b>	<b>3.325</b>
4.00	-.0368	-.1402	-.478	.513	1.026	<b>.035</b>	<b>.491</b>

Note: Define  $\dot{I}/S(83) = I/S(83) - \overline{I/S(83)}$ .